

AGENDA

FINANCE AND INFRASTRUCTURE COMMITTEE MEETING

Wednesday 23 September 2026

Notice is hereby given that the next Finance and Infrastructure Committee Meeting of the Roper Gulf Regional Council will be held on:

Wednesday 23 September 2026 at 9:00 am
The Council Chambers, Roper Gulf Regional Council Support Centre
2 Crawford Street, Katherine, NT

Your attendance at the meeting will be appreciated.

Or via
Microsoft Teams meeting
(Join on your computer, mobile app or room device)

[Click here to join the meeting](#)

Meeting ID: 491 170 600 923 20

Passcode: 2eC2Ua3K

Or please call (audio only)

[+61 2 8320 9269](#)

When prompted, enter Conference ID: 819 597 742#



David HURST
CHIEF EXECUTIVE OFFICER

PLEDGE

“We pledge to work as one towards a better future through effective use of all resources.

We have identified these key values and principles of Honesty, Equality, Accountability, Respect and Trust as being integral in the achievement of our vision, that the Roper Gulf Regional Council is Sustainable, Viable and Vibrant.”

PRAMIS BLA WI

“Mela pramis bla wek gudbalawei bla meigim futja bla wi wanwei, en bla yusim ola gudwan ting bla helpum wi luk lida.

Mela bin luk ol dijlod rul, ebrobodi gada tok trubalawei, wi gada meik so wi gibit firgo en lisin misalp, abum rispek en trastim misalp bla jinggabat bla luk lida, Roper Galf Rijinul Kaunsul deya maindim en kipbum bla wi pramis, dum wek brabli gudbalawei, en im laibliwan.”

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ITEM NUMBER	7.1
TITLE	Confirmation of Previous Minutes
AUTHOR	Bhumika Adhikari, Governance Engagement Coordinator

RECOMMENDATION

That the Finance and Infrastructure Committee confirms the Minutes of the Finance and Infrastructure Committee Meeting held on Wednesday, 22 July 2026 and affirms them to be true and accurate record of that meeting's decisions and proceedings.

KEY OUTCOME AREA

Governance: Increase the effectiveness and efficiency of the organisation, including in engagement with staff members, residents and external stakeholders.

BACKGROUND

The Finance and Infrastructure Committee met and held a Meeting as a Quorum in Katherine on Wednesday, 22 July 2026 at 9:00 am. Attached is the unconfirmed Minutes from that Meeting for the Committee to confirm.

ISSUES/OPTIONS/SWOT

The next Finance and Infrastructure Committee Meeting is scheduled to be held on Wednesday, 18 November 2026 at 9:00am.

FINANCIAL CONSIDERATIONS

Nil.

ATTACHMENTS

1. FICM MIN 22072026 [7.1.1 - 3 pages]



MINUTES OF THE FINANCE AND INFRASTRUCTURE COMMITTEE HELD AT THE COUNCIL
CHAMBERS ROPER GULF REGIONAL COUNCIL SUPPORT CENTRE
2 CRAWFORD STREET, KATHERINE, NT ON WEDNESDAY 22 JULY 2026 AT 9:00 AM

1 PRESENT MEMBERS/STAFF/GUESTS

Members

- Mayor Tony JACK (Chairperson);
- Deputy Mayor Helen LEE;
- Councillor Ash GARNER;
- Councillor Edwin NUNGGUMAJBARR;
- Councillor Kathy-Anne NUMAMURDIRDI;
- Councillor Des BARRITT; and
- Independent Member David BLAIR.

Staff Members

- David HURST, Chief Executive Officer (via audio/video conference);
- Cindy HADDOW, General Manager Corporate Services and Sustainability;
- Tony HOPP, General Manager Community Services and Engagement
- Luke HADDOW, General Manager Infrastructure Services and Planning;
- Cristian COMAN, Manager Corporate Compliance;
- Chathurangi DIAS, Finance Manager; and
- Bhumika ADHIKARI, Governance Engagement Coordinator (minute secretary).

Guests

- Greg EVANS, Financial Consultant.

2 MEETING OPENED

The Finance Committee Meeting opened at 9:10 am. The Mayor welcomed members and staff to the meeting and the Roper Gulf Regional Council Pledge was read.

3 WELCOME TO COUNTRY

4 APOLOGIES AND LEAVE OF ABSENCE

4.1 Apologies and Leave of Absence

FICM 2026-20 **RESOLVED (Councillor Ash Garner/Councillor Des Barritt)** **CARRIED**
That the Finance and Infrastructure Committee accepts the tendered apology from Councillor Michelle FARRELL.

5 DISCLOSURE OF INTEREST

Independent Member David BLAIR declared a conflict of Interest at item 17.1 of Confidential Session and recused himself.

6 QUESTIONS FROM THE PUBLIC

Nil.

7 CONFIRMATION OF PREVIOUS MINUTES**7.1 Confirmation of Previous Minutes**

FICM 2026-21 RESOLVED (Councillor Ash Garner/Deputy Mayor Helen Lee) CARRIED

That the Finance and Infrastructure Committee confirms the Minutes of the Finance and Infrastructure Committee Meeting held on Wednesday, 20 May 2026 and affirms them to be true and accurate record of that meeting's decisions and proceedings.

8 BUSINESS ARISING FROM PREVIOUS MINUTES**8.1 Action List**

FICM 2026-22 RESOLVED (Councillor Kathy-Anne Numamurdirdi/Councillor Ash Garner) CARRIED

That the Finance and Infrastructure Committee:

- (a) receives and notes the Action List; and
- (b) approves the removal of completed items.

9 CALL FOR ITEMS OF OTHER GENERAL BUSINESS

Nil.

10 INCOMING CORRESPONDENCE

Nil.

11 OUTGOING CORRESPONDENCE

Nil.

12 EXECUTIVE REPORTS**12.1 Finance and Infrastructure Committee Member Attendance Report**

FICM 2026-23 RESOLVED (Councillor Ash Garner/Councillor Des Barritt) CARRIED

That the Finance and Infrastructure Committee receives and notes the Finance and Infrastructure Committee Member Attendance Report.

13 CORPORATE SERVICES AND SUSTAINABILITY DIVISIONAL REPORT**13.1 Council Financial Report as at 30.06.26**

FICM 2026-24 RESOLVED (Councillor Edwin Nungumajbarr/Councillor Kathy-Anne Numamurdirdi) CARRIED

That the Finance and Infrastructure Committee:

- (a) receives and notes the Council's Financial Report as at 30 June 2026; and
- (b) requests a program breakdown to be included in the upcoming Finance Report.

14 COMMUNITY SERVICES AND ENGAGEMENT DIVISIONAL REPORT

Nil.

15 INFRASTRUCTURE SERVICES AND PLANNING DIVISIONAL REPORT**15.1 Major Projects Report**

FICM 2026-25 RESOLVED (Councillor Des Barritt/Councillor Kathy-Anne Numamurdirdi) CARRIED

That the Finance and Infrastructure Committee receives and notes the Major Projects report

FINANCE AND INFRASTRUCTURE COMMITTEE MINUTES

22 JULY 2026

*Councillor Des Barritt left the meeting at 10:09 am.
Councillor Des Barritt returned to the meeting at 10:10 am.*

*Councillor Edwin Nunggumajbarr left the meeting at 10:27 am.
Councillor Edwin Nunggumajbarr returned to the meeting at 10:28 am.*

Meeting adjourned at 10:35 am and reconvened at 11:05 am.

15.2 LA Projects Report

FICM 2026-26 RESOLVED (Councillor Ash Garner/Deputy Mayor Helen Lee) CARRIED

That the Finance and Infrastructure Committee receives and notes the Local Authority Projects update report.

16 GENERAL BUSINESS

Nil.

*Councillor Des Barritt left the meeting at 11:50 am.
Councillor Des Barritt returned to the meeting at 11:58 am.*

17 CLOSED SESSION**DECISION TO MOVE TO CLOSED SESSION**

FICM 2026-27 RESOLVED (Councillor Ash Garner/Deputy Mayor Helen Lee) CARRIED

That pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(a) of the *Local Government (General) Regulations 2021* the meeting be closed to the public to consider the Confidential items of the Agenda.

17.1 Confirmation of Previous Minutes Confidential Session

Regulation 51(1)(e) - The Report will be dealt with under Section 293(1) of the Local Government Act 2019 and General Regulation 2021 Part (3) Administration - Division 2 Section 51(1)(e). It contains information provided to the council on condition that it be kept confidential and would, if publicly disclosed, be likely to be contrary to the public interest.

17.1.1 Return to Open Meeting

FICM 2026-29 RESOLVED (Councillor Des Barritt/Councillor Edwin Nunggumajbarr) CARRIED

That pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(a) of the *Local Government (General) Regulations 2021* the meeting be re opened to the public.

18 CLOSE OF MEETING

The meeting closed at 11:59 am.

This page and the proceeding pages are the Minutes of the Finance and Infrastructure Committee Meeting held on Wednesday, 22 July 2026 and will be confirmed at the next meeting.

Mayor Tony JACK
Confirmed on 23 September 2026



BUSINESS ARISING FROM PREVIOUS MINUTES

ITEM NUMBER 8.1
TITLE Action List
AUTHOR Bhumika Adhikari, Governance Engagement Coordinator

RECOMMENDATION

That the Finance and Infrastructure Committee:

- (a) receives and notes the Action List; and
- (b) approves the removal of completed items.

KEY OUTCOME AREA

Governance: Increase the effectiveness and efficiency of the organisation, including in engagement with staff members, residents and external stakeholders.

BACKGROUND

The Action List is a summary of tasks that Council has requested to be undertaken by Council Staff.

The Action List is a **non-authoritative** reference document for Business Arising out of Previous Minutes. A copy of the Action List is attached. The highlighted points are the actionable item of each **resolved** matter.

ISSUES/OPTIONS/SWOT

Nil.

FINANCIAL CONSIDERATIONS

Nil.

ATTACHMENTS

1. ACTION LIST FINANCE AND INFRASTRUCTURE COMMITTEE [8.1.1 - 1 page]

ACTION LIST FINANCE AND INFRASTRUCTURE COMMITTEE		
Action (Resolution)	Meeting Date	Report in the Agenda
13.1 Council Financial Report as at 30.06.26		
FICM 2026-24 RESOLVED (Councillor Edwin Nunggumajbarr/Councillor Kathy Anne Numamurdirdi) CARRIED (a) receives and notes the Council's Financial Report as at 30 June 2026; and (b) requests a program breakdown to be included in the upcoming Finance Report.	22 July 2026	



ITEM NUMBER 12.1
TITLE Finance and Infrastructure Committee Member Attendance Report
AUTHOR Bhumika Adhikari, Governance Engagement Coordinator

RECOMMENDATION

That the Finance and Infrastructure Committee receives and notes the Finance and Infrastructure Committee Member Attendance Report.

KEY OUTCOME AREA

Governance: Increase the effectiveness and efficiency of the organisation, including in engagement with staff members, residents and external stakeholders.

BACKGROUND

The *Local Government Act 2019* states that the Committee Members will be disqualified as a member of a Committee if the person is absent, without permission or the approved apologies of the Committee in accordance with the regulations, from two (2) consecutive Committee meetings.

Council Member Attendance

Elected Members	21 January 2026	18 March 2026	20 May 2026	22 July 2026
David BLAIR	-	-	Appointed at June OMC	P
Mayor Tony JACK	P	P	AP	P
Deputy Mayor Helen LEE	P	P	P	P
Councillor Ash GARNER	P	P	P	P
Councillor Des BARRITT	P	P	P	
Councillor Kathy-Anne NUMAMURDIRI	P	P	P	P
Councillor Edwin NUNGGUMAJBARR	P	P	P	P
Councillor Michelle FARRELL	-	-	Appointed at June OMC	AP

** Table Key

P Present

AP Apologies given and accepted

NO AP No apologies given and not present at meeting

ISSUES/OPTIONS/SWOT

According to clause 6.7 Individual Responsibility of Elected Members of CL006, Elected Member Administration Policy, Elected Members failure to attend a prescribed activity without a lawful, and reasonable excuse, including travel costs, activity costs, and accommodation costs. Such costs are generally recovered by way of deduction from an Elected Members monthly allowance, however Council may undertake other steps to ensure its costs are recovered in full.

FINANCIAL CONSIDERATIONS

Nil.

ATTACHMENTS

Nil

CORPORATE SERVICES AND SUSTAINABILITY DIVISIONAL REPORT



ITEM NUMBER 13.1
TITLE Council Financial Report as at 31.08.2026
AUTHOR Chathurangi Dias, Finance Manager

RECOMMENDATION

That the Finance and Infrastructure Committee receives and notes the Council's Financial Report as at 31 August 2026.

KEY OUTCOME AREA

Economic Development: Foster strengthening and growing jobs, industries, and investment attraction.

BACKGROUND

The Financial Report to 31 August 2026 is tabled to Finance and Infrastructure Committee for its consideration. Note that the financial report is based on transactions up until the date of this report, as this is the financial year end, further transactions will occur due to Financial Year end procedures and audit review. Council will receive final financial statements with the annual report.

Attached are the Council's financial reports as at 31 August 2026, including:

- Balance Sheet;
- Income and expenditure report by account category with explanation on variances;
- Breakdown of Other Operating Expenses with explanation on variances;
- Financial Ratio Analysis;
- Cash-at-bank Statement and 12-month graph on cash balances;
- Investment Report;
- Capital Expenditure Report;
- Accounts Receivable Age Analysis report and a summary of outstanding rates;
- Accounts Payable Age Analysis report and list of top ten payments made to suppliers.

The balance sheet has been prepared as per prevailing accounting standards, practice and in compliance with the applicable *Local Government Act 2019*.

The Income and Expenditure Report YTD August shows that the net operating position is a overspend of \$702.00 inclusive of depreciation and amortisation costs. This figure represents a variance from budget of \$54,061.00.

The bank balance as at 31 August is \$25.3M. Of this total bank balance, \$22M is invested in various interest earning term deposits. The total balance of untied cash after liabilities and commitments towards major projects is \$16.5M.

As per the Local Government Act 2019, the monthly financial reports have to be certified by the Chief Executive Officer

Chief Executive Officer's Declaration

To the Council,

I, David HURST, Chief Executive Officer of the Council, certify that to the best of my knowledge,

information and belief:

- (i) the internal controls implemented by the council are appropriate: and
- (ii) the council's financial report best reflects the financial affairs of the Council

David HURST,
Chief Executive Officer
15 September 2026

ISSUES/OPTIONS/SWOT

Provision for Landfill Rehabilitation

As per recent environmental regulations, Council's waste management operations give rise to obligations to rehabilitate certain sites. As such the liability component of the estimated future cost has to be included in the financial statement for a fair representation of Council's financial affairs.

Statement on Australian Tax Office, Payroll and any other obligations.

The reported Payroll Tax obligations were paid by the due date as required by the Tax Office. The Business Activity Statement reporting for 31 August 2026 will be submitted prior to the due date. Furthermore, all superannuation obligations and insurance premium have been paid by the due date.

Debtors Analysis:

Debtors currently sit at \$142K, current invoices make up 60% of this total with 90 days plus debtors representing an additional 30% of this figure.

FINANCIAL CONSIDERATIONS

Nil.

ATTACHMENTS

1. Financial Reports - August 2026 [**13.1.1** - 16 pages]



Financial Reports

at 31 August 2026

The Balance Sheet – a snapshot of the organisation's financial status at a given point in time



Roper Gulf Regional Council

Balance Sheet

31-August-2026



ASSETS		LIABILITIES	
Current Assets		Current Liabilities	
Cash	3,328,741	Accounts payable	829,705
Accounts receivable	83,204	Taxes payable	- 348,656
(less doubtful accounts)	-	Accrued Expenses	37,907
Rates & Waste Charges Receivable	5,243,757	Provisions (Annual Leave)	1,981,419
Inventory	659,121	Contractors Retention and Deposit Bonds	288,956
Investments	22,000,000	Operating Lease	95,786
Other current assets	2,264,063	Unspent Grant and Client Funds	8,819,664
Total Current Assets	33,578,886	Total Current Liabilities	11,704,781
Non-current Assets		Long-term Liabilities	
Land	5,575,000	Non Current Provision (Long Service Leave)	370,612
Right of Use - Land	4,278,634	Operating Lease Expense Property	4,844,768
Buildings	56,225,664	Provision for Landfill Rehabilitation	1,104,565
(less accumulated depreciation and impairment)	- 2,906,555	Total Long-Term Liabilities	6,319,944
Fleet, Plant, Infrastructure and Equipment	51,245,129	Total Liabilities	18,024,725
(less accumulated depreciation)	- 10,559,719		
Intangible Asset Acquisition(Landfill rehabilitation)	304,512		
Work in Progress assets	4,758,313		
Other non-current assets	-		
Total Non-current Assets	108,920,978		
		EQUITY	
		Retained earnings	40,786,756
		Asset Revaluation Reserves	83,688,384
		Total Shareholders' Equity	124,475,140
TOTAL ASSETS	142,499,864	TOTAL LIABILITIES & EQUITY	142,499,864

Grants Reconciliation

Roper Gulf Regional Council Grants Reconciliation for the Year Ended 30 June 2026

	Funding Source (NT / Aust Govt / Other)	Grant Liability - 6991					
		Opening Balance - Reported to KPMG 01/07/2025	Returned Grants	Received Grants	Income Recognised Against Expense & WM Based on Available funds	Adjustment Journal	Closing Balance
		\$	\$	\$	\$	\$	\$
Numbulwar Festival Ablution	NT	22,194	0	0	0	0	22,194
Bulman S/Hall	NT	27,769	0	0	0	0	27,769
LA Projects	NT	2,068,560	0	879,500	632,058	0	2,316,001
Numbulwar Cemetery 2023-24 RRBA Grant RGRC	NT	-128,203	0	0	0	-128,203	0
Aust Day	NT	0	0	3,000	3,000	0	0
NTG Disaster Recovery and Relief Funding	NT	0	0	28,500	0	0	28,500
RAES	Aust Govt	0	0	216,489	0	0	216,489
Outstations Housing MUNS + 323	NT	-170,066	0	504,846	504,846	-170,066	0
Outstations Capital	NT	331,653	0	10,235	156,785	0	185,104
Mulgan Camp Visitor Skills	NT	62,287	0	0	41,729	0	20,558
HHIP - Multi-Year Project	NT	0	0	500,000	609,259	0	-109,259
Indigenous Aged Care Employment	Aust Govt	-216,614	0	574,329	574,329	-216,614	0
Commonwealth Home Support Program CHSP	Aust Govt	298,387	434,650	1,200,933	1,178,841	-135,145	20,975
Indigenous Broadcasting	Aust Govt	101,280	0	232,074	166,076	0	167,279
Creche	Aust Govt	570,904	170,769	1,480,100	1,480,100	400,135	0
Libraries	NT	85,052	0	223,357	182,009	0	126,400
School Nutrition Program	Aust Govt	24,746	0	386,013	209,471	0	201,288
Night Patrol	Aust Govt	570,462	0	2,774,640	3,326,470	18,633	0
Outside School Hours Care	Aust Govt	-158,851	0	276,321	276,321	-158,851	0
Indigenous Sport And Recreation	Aust Govt	246,572	0	804,459	744,838	113,564	192,630
Remote Sport Program	NT	83,679	0	508,070	371,894	0	219,854
Youth Engagement & Education	NT	122,249	0	69,744	56,546	0	135,447
Indigenous Youth Reconnect	Aust Govt	642,964	0	649,305	206,602	186,452	899,214
Mataranka Museum	NT	0	0	12,000	0	0	12,000
DIPL Borroloola Cyclone / Sports Court	NT	717,287	0	0	0	0	717,287
Numbulwar Aged Care Building - Multi-Year	Aust Govt	455,281	0	354,710	819,180	0	-9,189
Barunga Sports Recreation	NT	171,425	0	0	3,857	0	167,568
Ngkurr Toilet Block 318K	Aust Govt	256,691	0	0	256,691	0	0
LRCI	Aust Govt	684,689	0	850,042	1,534,731	0	0
WaRM	NT	662,002	0	415,600	1,054,615	0	22,987
Community Places For People	NT	370,979	0	0	2,571	0	368,408
		0	0	70,000	0	0	70,000
Suspense / Final KPMG Reconciliation		676,932	0	0	0	0	0
Total		8,580,312	605,419	13,024,268	14,392,819	-90,095	6,019,504

Roper Gulf Regional Council

Actual Cash at Bank as at 31 August 2026

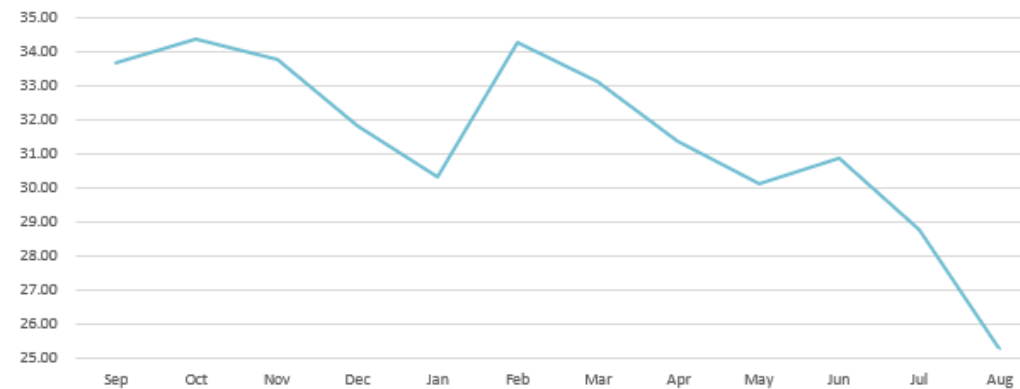
**Bank:**

Commonwealth - Operating	XXXXXXXX3294
Commonwealth - Business	XXXXXXXX3307
Commonwealth - Trust	XXXXXXXX3315
Commonwealth - Numbulwar Fuel	XXXXXXXX1211
Commonwealth - Borroloola Recycling	XXXXXXXX7642
Commonwealth - Homeland Grants	XXXXXXXX0900
Petty Cash	

Term Deposits

Total Cash at Bank**Less****Liabilities - Tied****Total Untied Cash****Total Interest Earned for 2026-27 financial year**

Closing Balances August 2026	YTD August Interest Receipts
\$239,981.51	\$842.43
\$2,543,111.76	\$8,588.38
\$1,186.12	\$259.44
\$4,450.94	\$15.31
\$2,019.33	\$13.25
\$537,491.32	\$1,826.00
\$500.00	-
\$3,328,740.98	\$11,544.81
\$22,000,000.00	\$164,600.00
\$25,328,740.98	\$176,144.81
\$8,819,664.06	
\$16,509,076.92	
\$225,053.75	

12 Month Rolling Cash Balance Movement - Aug 2026 (\$M)

Note: Totals represent physical cash balances as per closing bank account statements 31 August 2026

Liquidity Ratio Analysis

Current Ratio:

The Current ratio measures our council's ability to use its assets to generate income.

Current Assets

Current Liabilities



With a current ratio of 2.87:1, Roper Gulf has solid liquidity. Including all assets, this rises to **2.87:1**, indicating strong financial capacity.

Quick Ratio:

A ratio of 2.81 means the Council has \$2.81 in untied assets for every \$1 of liabilities, showing strong short-term financial health.

Untied Cash to Creditors Ratio:

The 5.57:1 ratio shows untied cash is well in excess of what is required to meet current creditor obligations, exceeding the minimum desirable level.

TERM DEPOSITS (9) | Total Consideration (excl. accrued): \$22,000,000



INVESTMENT	INSTITUTION	S&P RATING	CONSID.	SETTLE DATE	TERM	MATURITY	YIELD	INT. FREQ.	INT. ACCRUED	TOTAL INT.	NEXT PMT	FOSSIL STATUS	COMMENTS
CN# 111225 Roper Gulf Regional Council	Great Southern Bank	A-2 / BBB+	\$2,000,000	11/08/2026	245	13/04/2027	5.3800%	At maturity	Monthly: \$6,190.68 Total: \$6,190.68	\$72,224.66	13/04/2027	Fossil Free	
CN# 110731 Roper Gulf Regional Council	Rabobank Australia	A-1 / A	\$3,000,000	15/07/2026	243	15/03/2027	5.1500%	At maturity	Monthly: \$13,121.92 Total: \$20,317.81	\$102,858.9	15/03/2027	Not Fossil Free	
CN# 109298 Roper Gulf Regional Council	NAB	A-1+ / AA-	\$2,000,000	15/05/2026	277	16/02/2027	5.3000%	At maturity	Monthly: \$9,002.74 Total: \$31,654.79	\$80,443.84	16/02/2027	Not Fossil Free	
CN# 104926 Roper Gulf Regional Council	Bendigo and Adelaide Bank.	A-2 / A-	\$3,000,000	28/04/2026	275	28/01/2027	5.2500%	At maturity	Monthly: \$13,376.71 Total: \$54,369.86	\$118,664.38	28/01/2027	Fossil Free	
CN# 100220 Roper Gulf Regional Council	Judo Bank.	A-2 / BBB	\$3,000,000	23/03/2026	270	18/12/2026	5.3500%	At maturity	Monthly: \$13,631.51 Total: \$71,235.62	\$118,726.03	18/12/2026	Fossil Free	
CN# 099201 Roper Gulf Regional Council	Judo Bank.	A-2 / BBB	\$1,000,000	13/02/2026	273	13/11/2026	4.7500%	At maturity	Monthly: \$4,034.25 Total: \$26,027.4	\$35,527.4	13/11/2026	Fossil Free	
CN# 099200 Roper Gulf Regional Council	NAB	A-1+ / AA-	\$3,000,000	13/02/2026	273	13/11/2026	4.6000%	At maturity	Monthly: \$11,720.55 Total: \$75,616.44	\$103,216.44	13/11/2026	Not Fossil Free	
CN# 098910 Roper Gulf Regional Council	Rabobank Australia	A-1 / A	\$3,000,000	03/02/2026	245	06/10/2026	4.6100%	At maturity	Monthly: \$11,746.03 Total: \$79,569.86	\$92,831.51	06/10/2026	Not Fossil Free	
CN# 098856 Roper Gulf Regional Council	Rabobank Australia	A-1 / A	\$2,000,000	29/01/2026	243	29/09/2026	4.5900%	At maturity	Monthly: \$7,796.71 Total: \$54,073.97	\$61,116.16	29/09/2026	Not Fossil Free	

Income & Expenditure Statement Summary August YTD 2026

Income & Reserve	-	Expenditure	=	Net Operating Deficit
\$8,096,697.00		\$8,097,399.00		\$702.00



Roper Gulf Regional Council

Income & Expenditure Report as at
31-August-2026



Income

11 - Income Rates	4,056,919	3,702,878	354,040	3,818,892
12 - Income Council Fees and Charges	137,146	134,902	2,244	826,427
13 - Income Operating Grants Subsidies	2,375,455	2,149,237	226,218	28,871,216
14 - Income Investments	225,054	276,317	51,263	1,525,270
16 - Income Reimbursements	104,694	-	104,694	-
17 - Income Agency and Commercial Services	1,178,824	1,145,097	33,727	7,478,371
19 - Other Income	18,606	2,537	16,069	193,984

Total Operating Income

	YTD Actual	YTD Budget	Variance	Budget 26-27
11 - Income Rates	4,056,919	3,702,878	354,040	3,818,892
12 - Income Council Fees and Charges	137,146	134,902	2,244	826,427
13 - Income Operating Grants Subsidies	2,375,455	2,149,237	226,218	28,871,216
14 - Income Investments	225,054	276,317	51,263	1,525,270
16 - Income Reimbursements	104,694	-	104,694	-
17 - Income Agency and Commercial Services	1,178,824	1,145,097	33,727	7,478,371
19 - Other Income	18,606	2,537	16,069	193,984
Total Operating Income	8,096,697	7,410,968	685,730	42,714,159

Operating Expenditure

21 - Employee Expenses	4,049,047	3,331,089	717,958	28,529,097
22 - Contract and Material Expenses	1,300,964	1,279,421	21,543	7,421,223
24 - Depreciation, Amortisation & Impairment	812,119	1,146,445	334,326	6,878,670
25 - Other Operating Expenses	1,871,615	1,705,666	165,949	11,132,548
27 - Finance Expenses	63,655	3,110	60,545	14,528
31 - Internal Cost Allocations	-	0	0	3

Total Expenditure

Operating Surplus/Deficit

21 - Employee Expenses	4,049,047	3,331,089	717,958	28,529,097
22 - Contract and Material Expenses	1,300,964	1,279,421	21,543	7,421,223
24 - Depreciation, Amortisation & Impairment	812,119	1,146,445	334,326	6,878,670
25 - Other Operating Expenses	1,871,615	1,705,666	165,949	11,132,548
27 - Finance Expenses	63,655	3,110	60,545	14,528
31 - Internal Cost Allocations	-	0	0	3
Total Expenditure	8,097,399	7,465,731	631,668	53,976,069
Operating Surplus/Deficit	- 702	- 54,763	54,061	- 11,261,909

Capital Funding

18 - Income Capital Grants	-	1,982,607	1,982,607	12,886,009
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Capital Expenditure

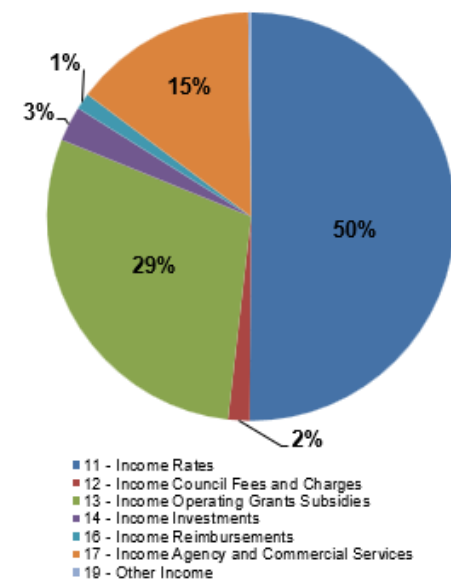
53 - WIP Assets	-	-	-	24,454,952
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Total Capital Expenditure

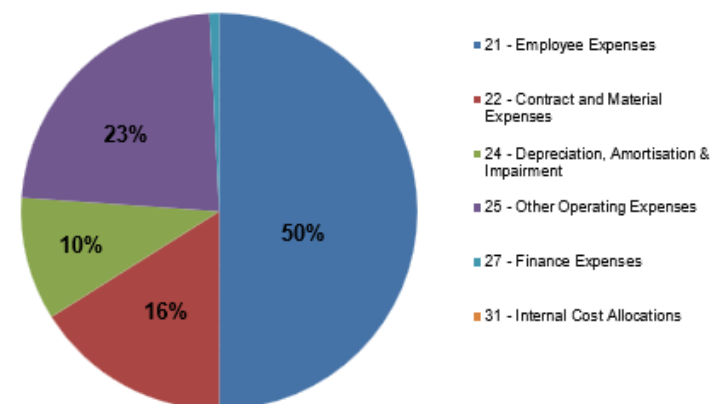
Net Operating Position

18 - Income Capital Grants	-	1,982,607	1,982,607	12,886,009
53 - WIP Assets	-	-	-	24,454,952
Total Capital Expenditure	-	-	-	24,454,952
Net Operating Position	- 702	1,927,844	- 1,928,546	22,830,852

Income by Account Category - YTD



Expenditure by Account Category -YTD



Variances in Income and Expenditure YTD August 2026

Income		
Income Rates	354,040	Increased waste fees as a result of bin count audit
Income Council Fees and Charges	2,244	
Income Operating Grants Subsidies	226,218	Timing of grant receipts from Commonwealth and NT Governments
Income Investments	- 51,263	Reduced term deposit balances due to capex funding
Income Reimbursements	104,694	Insurance claims not budgeted
Income Agency and Commercial Services	33,727	Timing of fee collections
Other Income	16,069	
Total Variance	685,730	
Expenditure		
Employee Expenses	717,958	Payroll increase represents annual and long service leave balance increases due to wage increase
Contract and Material Expenses	21,543	Timing of invoices
Depreciation, Amortisation & Impairment	- 334,326	Final depreciation calculations still being finalised as part of year-end.
Other Operating Expenses	165,949	See Other expenses table
Finance Expenses	60,545	Payment of outstanding liabilities for the winding up of CouncilBiz
Internal Cost Allocations	0	
Total Variance	631,669	
Capital Funding		
Income Capital Grants	- 1,982,607	Timing of grant receipts from Commonwealth and NT Governments
Capital Expenditure		
WIP Assets	-	Due to financial year-end capital expenditure reporting has not been completed
Total Variance	- 1,928,546	

Roper Gulf Regional Council

Other Expenses Report as at
31-August-2026



Other Expenses

	YTD Actual	YTD Budget	Variance	Budget 26-27
Utilities	101,590	63,001	38,589	821,898
Freight	25,698	36,123	-10,425	282,381
Insurance	285,437	214,173	71,264	1,323,096
Office Expenses	108,932	120,282	-11,349	934,296
IT and Comms Costs	112,528	98,435	14,092	1,122,904
Vehicle Costs	218,001	117,573	100,429	1,246,254
Cost of Goods Sold	319,012	165,533	153,480	1,437,704
Travel Expenses	206,663	158,064	48,600	1,153,238
Staff costs	20,003	44,130	-24,127	383,932
Audit and Legal Fees	14,679	82,592	-67,913	405,885
Rent and Taxes	321,978	460,215	-138,236	1,022,165
Outdoor Rec Costs	44,897	46,108	-1,211	305,369
Council Allowances	86,067	82,992	3,074	550,782
Other	6,129	16,445	-10,316	142,644
Total Other Expenses	1,871,615	1,705,666	165,949	11,132,548

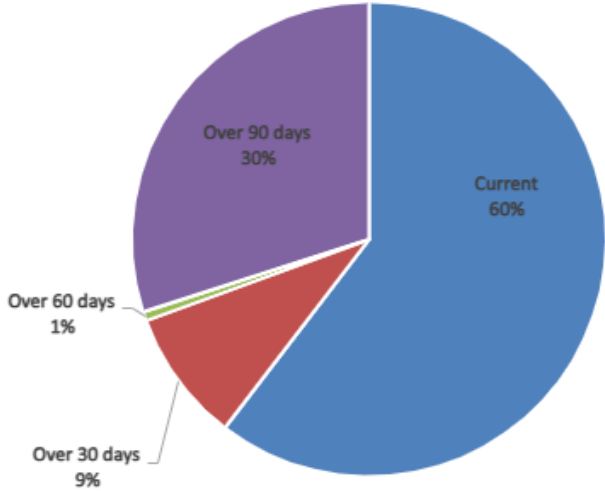
Variances in Other Expenses YTD August 2026

Other Expenses			
Utilities		38,589	Higher than budget electricity costs due to price increase
Freight	-	10,425	Lower freight costs compared to last year
Insurance		71,264	Timing of insurance premium payment - will review YTD September
Office Expenses	-	11,349	Lower office costs compared to last year
IT and Comms Costs		14,092	Timing of IT subscription payments
Vehicle Costs		100,429	Higher vehicle repair and fuel costs - will review YTD September for trends
Cost of Goods Sold		153,480	Higher fuel and other cost of goods sold compared to budget will review September
Travel Expenses		48,600	Higher accommodation and allowance partially offset by reduced airfares
Staff costs	-	24,127	Lower staff relocation and recruitment costs
Audit and Legal Fees	-	67,913	Timing of audit invoice
Rent and Taxes	-	138,236	Rent lower than last year will review in September
Outdoor Rec Costs	-	1,211	
Council Allowances		3,074	
Other	-	10,316	
Total Variance		165,949	

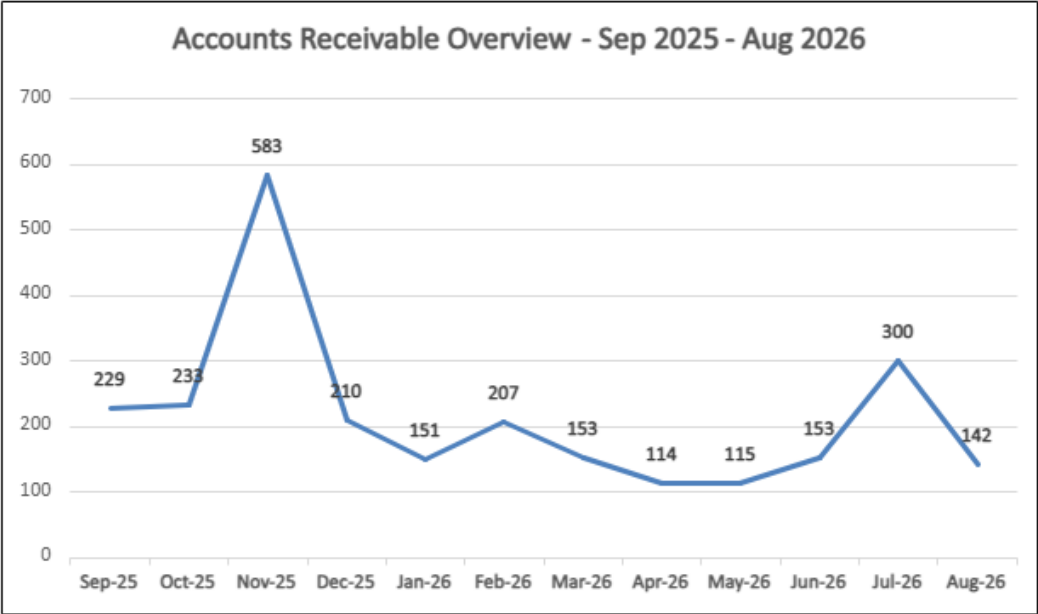
Accounts Receivable

Current	Over 30 days	Over 60 days	Over 90 days	Total
\$85,995.09	\$12,887.91	\$875.50	\$42,663.58	\$142,422.08
Balance after accounting for unapplied credits (\$0.00)				\$142,422.08

Accounts Receivable Aged Analysis - Aug 2026



Accounts Receivable Overview - Sep 2025 - Aug 2026



Note this analysis is from Council's debtors' system and excludes GST Receivable which explains the difference between this table and the Accounts Receivable number in the balance sheet

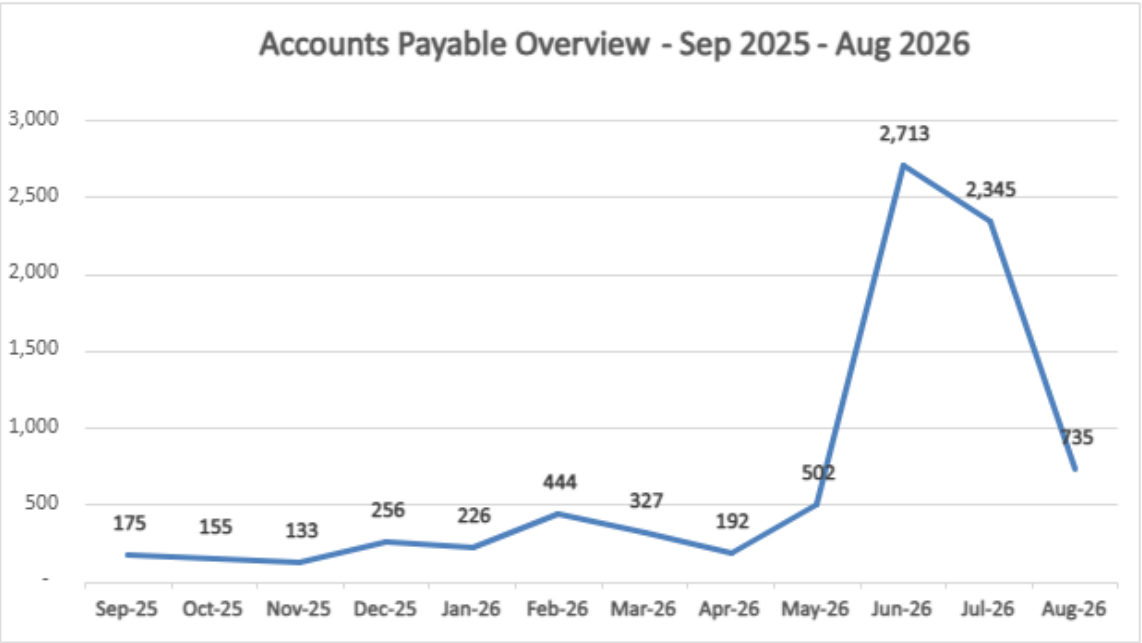
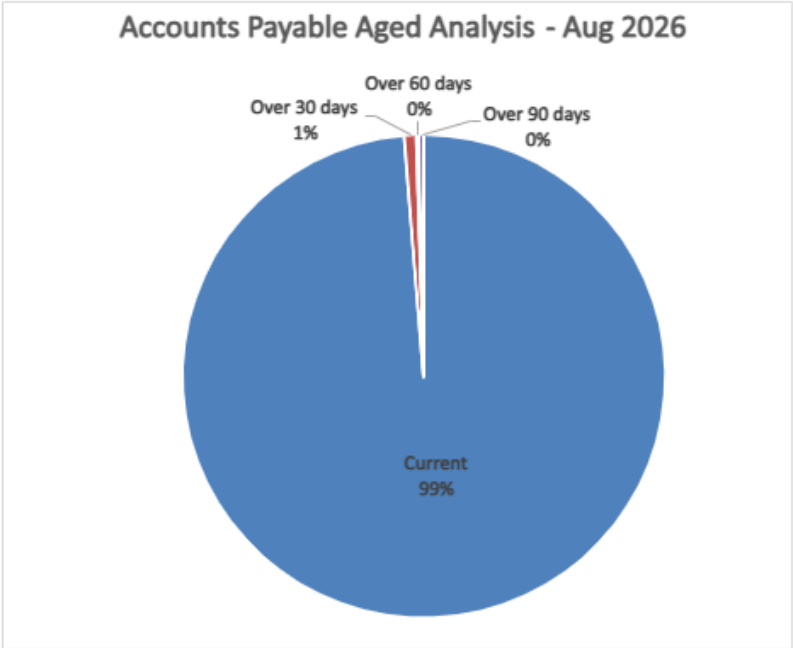
Rates Outstanding YTD August 2026

Year	Total Balance	Oustanding %
Outstanding upto 23/24 (TechOne)	\$569,306.57	10.86%
Outstanding Bal 24/25	\$279,699.07	5.34%
Outstanding Bal 25/26	\$513,039.15	9.79%
Outstanding Bal 26/27	\$3,880,464.97	74.02%
Total	\$5,242,509.76	100.00%

Rates processing was migrated from the TechOne to CouncilWise financial operating system in July 2024, balances up to and including 2023 - 2024 will in future be represented as a summed amount as uploaded into the CouncilWise operating system.

Accounts Payable

Current	Over 30 days	Over 60 days	Over 90 days	Total
\$875,826.58	\$6,062.36	\$1,075.97	\$2,442.77	\$885,407.68
Balance after accounting for unapplied debits \$150,817.73				\$734,589.95



Following are the details of top ten suppliers from whom invoices were received and entered during the month of August.

Acc. #	Supplier	Amount \$	Transaction Description
10019	Australian Taxation Office (ATO)	74,420.25	FBT Payment 2025/26
10471	Bridge Toyota	71,776.10	Supply And Delivery Of 1 Out Of 5 New Toyota Hilux – Awaiting Delivery/Unassigned at time of Report
10745	Councilbiz	59,428.54	Councilbiz Windup - Shortfall Contribution to Telstra Charges
11264	JLT Risk Solutions Pty Ltd	1,104,134.46	JLT Discretionary Trust - Property - Renewal - 30/06/2026 To 30/06/2027
12791	Arnhem Land Aboriginal Land Trust	68,085.77	Annual Rent - Numbulwar - 18/08/2026 To 17/08/2027
12796	Beswick Aboriginal Land Trust	51,951.76	Annual Rent - Beswick- 18/08/2026 To 17/08/2027
14539	Telstra Limited	51,381.57	Consolidated Account - July 2026
14726	YMCA Of Northern Territory Community Services	217,785.36	Extension Of Pools Contract Ngukurr and Borroloola
15076	SLS Builders Pty Ltd	238,331.36	Weemol Undercover Basketball Court – Practical Completion Payment
15119	Miratech Pty Ltd	176,700.00	Katherine - Supply and delivery of Car Crush Baler -Deposit Payment Of 30%
		2,113,995.17	

All amounts have been paid and settled.

INFRASTRUCTURE SERVICES AND PLANNING DIVISIONAL REPORT



ITEM NUMBER 15.1
TITLE Major Projects Report
AUTHOR Luke Haddow, General Manager of Infrastructure Services and Planning

RECOMMENDATION

That the Finance and Infrastructure Committee receives and notes the Major Projects report

KEY OUTCOME AREA

Wellbeing: Contribute to the wellbeing of residents individually and communities as a whole; by fostering increased participation in community activities, education, healthy lifestyles, and a safe living environment.

Infrastructure: Support building and maintaining community infrastructure which positively contributes to resident needs and aspirations.

Economic Development: Foster strengthening and growing jobs, industries, and investment attraction.

BACKGROUND

This Major Project Report provides the status of projects – at the stages of pre-design, design and construction stages.

ISSUES/OPTIONS/SWOT

Completed Projects 2026:

- Ngukurr New Ablution Block – Sports Court – PR96
- Bulman Community Ablution Block – PR06
- Borrooloola Tamarind Park Power Supply (Lighting project)PR38

Projects on Hold:

- Katherine Head Office/Carpark modifications
- Katherine 29 Crawford Street Development - PR61
- Katherine Head office internal fit out modifications
- Borrooloola Office Modifications – PR91
- Ngukurr Staff Housing – Lot 231 – PR98
- Numbulwar Office Redesign – PR60
- Numbulwar Staff Housing - Lot 156 – PR101
- Larrimah – Telstra House – PR95
- Ngukurr Boat Ramp Solar Light – Scope and Quote – PR99
- Barunga Statement Memorial - Project Awaiting Funding– PR12
Attached market sounding pack from Deloitte.

Projects in Progress:

Barunga Upgrades to Sport and Recreation Hall – PR125

Tender documents ready to release subject to plumbing design.

Barunga Night Patrol Building Installation – PR86

Awaiting Power Water approval

Barunga River Pump Relocation – PR16

Procurement underway for replacement pump and new switchboard

Barunga Oval upgrade to AFLNT standards - PR103

Awaiting AFL NT to confirm site visit to assess oval. Deloitte have been engaged to assist with scoping and sourcing funding to upgrade the facilities. Changeroom design ideas presented to Council. Additional scoping being undertaken to develop comprehensive scope. Attached market sounding pack from Deloitte.

Wugularr (Beswick) Cameron / Maddigan Intersection & Road Upgrade – PR79

Works practically complete

Borroloola Drainage Works

Scoping to repair sections of drainage in 2 identified areas underway. Roads Manager to review and finalise scope and planning. Some maintenance works have been undertaken.

Borroloola Scoping Streetlights along Robinson Road PR93

Application for Black Spot funding underway, quotes ascertained for survey works.

Weemol Playground and Basketball Court PR104

Works practically complete. Power options being scoped as additional work.

Manyallaluk Cemetery Fencing – PR57

Grant funding received. LA to receive original funding back to reallocate

Mataranka Airstrip Upgrade Scoping – PR148

Grant round open, application underway. Survey to be completed.

Mataranka Septic – Showgrounds PR10

Draft assessment report received and currently under review

Mataranka Carew Heights Development PR151

Concept to develop site for additional housing for potential leasing to external stakeholders. Review previous design for cost and suitability. Potential option for this site as an aged care residential facility.

Mataranka Stan Martin Park Dump Point Upgrades PR164

Draft assessment report received and currently under review.

Numbulwar Cemetery Existing - PR88

Additional discussions required and process with NLC re Section 19 and AAPA process to allow any work in this location

Numbulwar Ablution Block – Festival - PR45

Site visit and community consultation required to formalise location. NLC have advised community consultation meeting scheduled for September 2026. Consultation meeting postponed again

Ablution Block at Airport – PR47

Unit is in Katherine. Awaiting transport to Numbulwar and final setup. Due to road conditions, transport delayed until after the wet and the road is graded.

Numbulwar Aged Care Building Works – PR100

Building 95% complete onsite. Completion due end of September

Numbulwar Clinic Road – PR48

Works almost completed

Urapunga Community Hall – PR49

Procurement on building completed and ordered. Slab and construction quotations currently underway

FINANCIAL CONSIDERATIONS

Nil.

ATTACHMENTS

1. Major Projects Master Report Updated Format WIP FI C& M Sept 26 [**15.1.1** - 5 pages]
2. Numbulwar Aged Care Pod Install [**15.1.2** - 9 pages]

MAJOR PROJECT STATUS REPORT

Date	Project ID	Project Name	Officer	Stage					Project Budget	Project Expenditure EX GST	Approved Budget	Funding	Amendments	PO Number	Contractor	CURRENT COMMENTS
				1	2	3	4	5								
Katherine																
1/01/2023	PR61	29 Crawford Street Development						100,000		100,000	RGRC					ON HOLD C/F \$100,000 into 2024/25 Budget
4/04/2024		Head Office - Internal Fit Out Modifications						200,000								Rescoping currently underway
4/04/2024		Head Office Carpark Modifications						100,000								ON HOLD - PROJECT SCOPE REDUCED.
Barunga																
		Minor projects - roads & maintenance						100,000								To be indentified & carried out by CSM's. Same allocation in 2024/25 budget
	PR125	Upgrades to Sport and Rec Hall	Belinda					188,000		188,000	Community places for people		PO 117481	ASU Certifiers MLEI		Tender documents ready to release subject to plumbing design.
30/04/2019	PR12	Barunga Statement Memorial - Design	Belinda					49,200	70,800	100,000 100,000 20,000	GRANT RGRC LA		PO107366	Jensen Plus		RGRC currently reviewing 100% design. Funding required for construction
	PR86	Barunga Night Patrol Building Installation	Belinda					35,000					PO 111659 PO121224	Upside Planning CAT Contracting		Awaiting Power Water approval
	PR16	River Pump Relocation & water extraction license	Belinda					40,000						Surface Water & Erosion Solutions		Procurement underway for replacement pump and new switchboard
	PR103	Oval upgrade to AFLNT Specifications	Luke													Project is being scoped by Deloitte to seek grant funding. Change room concept to be discussed. Additional scoping being undertaken to develop comprehensive scope.
BESWICK																

MAJOR PROJECT STATUS REPORT

Date	Project ID	Project Name	Officer	Stage					Project Budget	Project Expenditure EX GST	Approved Budget	Funding	Amendments	PO Number	Contractor	CURRENT COMMENTS
				1	2	3	4	5								
		Minor projects - roads & maintenance							100,000					PO 111659		To be identified & carried out by CSM's. Same allocation in 2024/25 budget
Borroloola																
		Minor projects - roads & maintenance	CSM													To be identified & carried out by CSM's. Same allocation in 2024/25 budget
	PR91	Borroloola Office Modifications	Luke													ON HOLD
		Borroloola Drainage Upgrades	Gordon													Scoping to repair sections of drainage in 2 identified areas underway.
	PR93	Streetlights along Robinson Rd Scoping	Gordon													Application for Black Spot funding underway, quotes ascertained for survey works.
Robinson River Bulman																
		Minor projects - roads & maintenance	CSM													To be identified & carried out by CSM's. Same allocation in 2024/25 budget
	PR104	Weemol - Construct undercover basketball court	Tony						500,000							Works practically complete. Power options being scoped as additional work.
Manyallaluk																
3/4/2023	PR57	Cemetery fencing	Mon						28,265		28,265	LA				Grant funding received, procurement underway
Jilkminggan Mataranka																
		Minor projects - roads & maintenance	CSM													To be identified & carried out by CSM's. Same allocation in 2024/25 budget
	PR148	Mataranka Airstrip Upgrade Scoping	Luke													Grant round open, application underway. Survey to be completed.
	PR151	Carew Heights Development	Luke						1,063,120	36,880	1,100,000	RGRC		PO10836	AWS	Concept to develop site for additional housing for potential leasing to external stakeholders. Review previous design for cost and suitability. Potential option for this site as an aged care residential facility.

MAJOR PROJECT STATUS REPORT

Date	Project ID	Project Name	Officer	Stage					Project Budget	Project Expenditure EX GST	Approved Budget	Funding	Amendments	PO Number	Contractor	CURRENT COMMENTS
				1	2	3	4	5								
	PR164	Stan Martin Park Dump Point Upgrades							120,000		120,000	RGRC		PO	WSP	WSP Australia to review system and development upgrade design proposal to illimate need to pump out system. Draft assesment report received and currently under review.
	PR10	Showgrounds sewerage system	Luke											PO124186	WSP	Draft assesment report received and currently under review
Minyerri / Hodgson Downs																
Ngukurr																
		Minor projects - roads & maintenance	CSM													To be indentified & carried out by CSM's. Same allocation in 2024/25 budget
	PR99	Boat Ramp Solar Light - Scope and quote	Luke													Initial plan is to have a solar light mounted to a concrete block to prevent water damage to the base of the pole. Quotes to be obtained for the concrete block. ON HOLD to discuss with Yugal Mangi who have funding for lights in this area as part of their upgrades
	PR98	Ngukurr Staff Housing - Lot 231	Luke						400,000							ON HOLD
24/06/2021	PR43	Beatification Project	Luke						165,156		165,156	LA				Sport and rec hall repairs completed. Bus stops to finalise locationans and planning.
Numbulwar																
		Minor projects - roads & maintenance	CSM													To be indentified & carried out by CSM's. Same allocation in 2024/25 budget
	PR60	Council Office Redevelopment	Tony						88,410	31,590	120,000	RGRC		PO108370	Troppo	ON HOLD until 2026
	PR45	Numbulwar Ablution Block - Festival	Luke						261,145		261,145	Arts & Culture Grant				Site visit and community consultation required to formalise location.NLC have advised community consultation meeting scheduled for September 2026. Consultation meeting postponed again
	PR47	Ablution Block at Airport	Belinda						210,000		113000 97000	Grant LA		PO 117195	Modulate	Unit is in Katherine. Awaiting transport to Numbulwar and final setup. Due to road conditions, transport delayed until after the wet and the road is graded.
	PR101	Staff Housing - Lot 156	Luke						1,100,000							ON HOLD

MAJOR PROJECT STATUS REPORT

Date	Project ID	Project Name	Officer	Stage					Project Budget	Project Expenditure EX GST	Approved Budget	Funding	Amendments	PO Number	Contractor	CURRENT COMMENTS
				1	2	3	4	5								
	PR100	Numbulwar Aged Care Building Works	Tony						1,056,000			Grant				Site cleared and old building demolished. New modules have been transported to Numbulwar and awaiting installation.
	PR48	Clinic Road Design Phase	Gordon						2,500,000	81,605.00	978,578 1,521,422	LRCI Grant RGRC		PO105012 PO102933	SCP SCP	Works practically complete. Minor repairs needed after contractor working on the aged care damaged some of the new sections.
Robinson River																

MAJOR PROJECT STATUS REPORT

Date	Project ID	Project Name	Officer	Stage					Project Budget	Project Expenditure EX GST	Approved Budget	Funding	Amendments	PO Number	Contractor	CURRENT COMMENTS
				1	2	3	4	5								
Larrimah																
	PR95	Telstra House	Luke													Condition assessment and recommendations for the repair of the old Telstra House. Initial investigations have identified asbestos onsite.
Urapunga																
18/08/2020	PR49	Community Hall Shed	Belinda						425,000.00	10000, 415,000	LA Grant			TTS Built - Construction CAT Contracting - Certification		Procurement on building completed and ordered. Slab and construction quotations currently underway
Project Management Fees																
								250,000								To be utilised for Bulman & Borrooloola Toilet projects & staff housing projects.
Homelands																

Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



Numbulwar Aged care Module Install 2026



17 CLOSED SESSION

17.1 LA Projects Report

Regulation 51(1)(c)(i) - *The Report will be dealt with under Section 293(1) of the Local Government Act 2019 and General Regulation 2021 Part (3) Administration - Division 2 Section 51(1)(c)(i). It contains information that would, if publicly disclosed, be likely to: cause commercial prejudice to, or confer an unfair commercial advantage on, any person.*

Regulation 51(1)(e) - *The Report will be dealt with under Section 293(1) of the Local Government Act 2019 and General Regulation 2021 Part (3) Administration - Division 2 Section 51(1)(e). It contains information provided to the council on condition that it be kept confidential and would, if publicly disclosed, be likely to be contrary to the public interest.*