

Roper Gulf Regional Council
Regional Plan 2026-27

DRAFT

Acknowledgement of Country

Roper Gulf Regional Council acknowledges the First Nations people of the land and pays respect to Elders past, present and emerging, and all members of the communities in the Roper Gulf region.

Warning

Aboriginal and Torres Strait Islander readers are advised that this document may include images of people who are deceased.

Disclaimer

While care has been taken to ensure the content in this regional plan is accurate, Council cannot guarantee that it is completely error free. Council also values your feedback on how the information in this report is presented. If you wish to share your feedback with us, please send an email to communications@ropergulf.nt.gov.au.

Design

Photography: Roper Gulf Regional Council

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Public Consultation

Roper Gulf Regional Council has developed its Regional Plan in accordance with the *Local Government Act 2019*. The Council welcomed feedback from the public during a 21-day consultation period.

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Overview of Operating Budget

Continued on page x

- Expected Operational Revenue – \$41.833 million
- Pie chart of Expected Revenue – 67.48% from grants, 17.79% from government contracts and agency services, 8.67% from rates and remaining 6.06% from other sources
- Expected Operational Expenditure – \$56.326 million
- It is expected that \$38.697 million will be spent with the five largest service delivery program areas for the Council: Wages and Salaries, Community Development Program (CDP), Night Patrol, Municipal Services, and Council Services General.
- How much is expected to be spent on staff wages – A total of \$31.209 million or 55.41% of the Operational Expenditure
- Expected Capital Expenditure - \$24.734 million

Contents

Overview of Operating Budget	3
Introduction	5
Our Roper Gulf Territory	5
Our Vision, Mission & Values	7
Our Council	8
Elected Members	8
Organisational Structure	9
Executive Management Team	9
Our Employees	11
Governance	12
Strategic Plan: Our Framework	14
Opportunities and Challenges	15
Provision of Services	17
Strategic Priorities	27
Wellbeing	28
Environment	32
Infrastructure	34
Economic Development	36
Governance	38
Town Priorities	42
Budget 2026-2027	45
1. INTRODUCTION	46
2. GOALS & OBJECTIVES	46
3. INCOME & EXPENDITURE BUDGET 2026-2027	46
Draft Budget and Long-Term Financial Plan 2026-2027	48
4. Draft INFRASTRUCTURE MAINTENANCE BUDGET	49
5. Draft RATES SUMMARY 2026-2027	50
6. ASSESSMENT OF THE SOCIAL AND ECONOMIC EFFECTS OF THE RATING POLICY AND DECLARATION	50
7. DRAFT ELECTED MEMBER ALLOWANCES	51
8. LOCAL AUTHORITY AREA BUDGET	53
9. APPENDIX A: DRAFT CAPITAL BUDGET	54
Draft Capital Expenditure Budget 2026-2027	54
Table 2.1 Draft Capital Expenditure and Funding	57
Table 3.1 Planned Major Capital Works and Project Costing	58

Introduction

The 2026-2027 Regional Plan outlines Roper Gulf Regional Council’s plan of action for the upcoming financial year. It plays a vital role in outlining the necessary actions to enhance our region for residents, staff, businesses, visitors and the environment.

This Regional Plan is supported by the Strategic Plan 2022–2027 and its five (5) strategic priorities: well-being, environment, infrastructure, economic development, and governance. It details Council's approach to implement these priorities and identifies areas for improvement, achievements and principles for monitoring our progress and success. Additionally, it includes the proposed expenditures, revenue rates, and fees and charges outlined in the annual budget.

The strategic priorities and budget reflect the Council’s overall vision for the region and its goals as a local government entity in the remote Northern Territory.

We sincerely acknowledge the valuable contributions of our constituents, elected members, staff, and stakeholders, whose efforts were essential to the development of this Regional Plan.

Our Roper Gulf Territory

Roper Gulf Regional Council delivers services across one of the largest and most diverse regions in the Northern Territory, covering more than 201,000 square kilometres.

The Council’s boundaries extend from the Kakadu escarpment in the north to the Barkly Tablelands in the south, and from the Stuart Highway in the west across to the Gulf of Carpentaria and the Queensland border in the east. Within this area, the landscape is shaped by tropical savannahs, dry grasslands, open woodlands, sandstone formations and limestone escarpments.

A significant proportion of the land is protected under Aboriginal freehold title through the *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)*.

The region is also defined by its major river systems. The Roper, Rose, McArthur, Robinson, and Limmen rivers carve their stories into our land, are central to the region’s identity and are represented in Council’s logo. Also, within our region, rivers like Katherine, Edith, Fergusson, East Alligator, and King begin their journeys.

With a rich and diverse Indigenous culture deeply embedded in the region, the Council area spans across five (5) Wards (Niyrranggulung, Never Never, Yugul Mangi, Numbulwar Numburindi, and South West Gulf). Each ward presents individual characteristics, languages, and arts, with the last one widely recognised.

Australian Bureau of Statistics data shows that the Roper Gulf region had a population of 7,516 in 2024. More than 75% of the population identifies as Aboriginal and/or Torres Strait Islander, reflecting the region's strong cultural presence.

Geographical area: 201,000 square kms

Aboriginal and Torres Strait Islander population: 4,879 (75.2 %)

Estimated resident population - year ended 30 June	
Description	2024
Estimated resident population (no.)	7 516
Estimated resident population - males (no.)	3 794
Estimated resident population - females (no.)	3 722
Median age - males (years)	30
Median age - females (years)	30.8
Median age - persons (years)	30.4
Working age population (aged 15-64 years) (no.)	5 411
Working age population (aged 15-64 years) (%)	72

[Roper Gulf](#) | [Region summary](#) | [Data by region](#) | [Australian Bureau of Statistics](#)

Top languages used at home (other than English):

All people	Ward	Roper Gulf	%
Kriol	Nyirranggulung, Never Never, and Yugul Mangi. Considered the most widely spoken Indigenous language.	3,433	70.4
Nunggubuyu	Numbulwar	277	5.7
Garrwa	South West Gulf Ward	121	2.5
Anindilyakwa	Groote Eylandt	37	0.8
Yanyuwa	Pellew Group of Islands in the Gulf of Carpentaria	34	0.7
Australian Indigenous languages used at home		4,069	83.4
English only used at home		749	15.4

[2021 Roper Gulf, Census Aboriginal and/or Torres Strait Islander people QuickStats](#) | [Australian Bureau of Statistics](#)

<p>Outstations (Homelands):</p> <ul style="list-style-type: none"> • Badawarrka • Baghetti • Barrapunta • Costello • Kewulyi • Mole Hill • Mount Catt • Mulggan Camp • Nulawan 	<p>Main rivers:</p> <ul style="list-style-type: none"> • Limmen • McArthur • Robinson • Roper • Rose
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Data source: 2023 ABS Data by Region, Key Statistics

2021 ABS Census Data

<Map of region>

Our Vision, Mission & Values

Our Vision

Roper Gulf Regional Council's vision is to be *Sustainable, Viable* and *Vibrant*.

Our Mission

To work as a well-informed organisation to deliver services to all Roper Gulf Regional Council residents which meet their needs and improve their quality of life.

Our Core Values

- Honesty - all dealings and decisions are transparent, backed by integrity, and truth.
- Equality - all people treated fairly, with dignity, without bias, based on facts.
- Accountability - actions and decisions comply with policies, procedures, and legislative requirements.
- Respect – understanding and acceptance of the feelings, rights and culture of all with whom we deal.
- Trust - a focus on building mutually supportive, healthy relationships built and maintained over time.

Our Council

Under the leadership of Mayor Tony Jack and Deputy Mayor Helen Lee, the Roper Gulf Regional Council consists of thirteen elected members chosen by their communities to advocate for the interests of the five Wards of the Roper Gulf Region (Nyirranggulung, Yugul Mangi, South West Gulf, Numbulwar Numburindi and Never Never).

It is the responsibility of the elected members to provide leadership and guidance, present arguments and solution ideas for the community's issues, and be the advocates of the vision that improves their communities' quality of life.

Given the remote locations of many Indigenous communities and the vast, rugged terrain, councillors play a crucial role in ensuring the provision of essential goods and services, while recognising and supporting unique characteristics, languages, and arts to maintain the culture and heritage of the Land's Traditional Owners.

The Council addresses the community's needs, protects their rights, and preserves their culture and ecosystems. Nonetheless, this critical function, is also essential for the elected member to bring communities closer together and the administrative organisation.

Elected Members

The Elected Members who represent the Roper Gulf region.

Mayor	Tony Jack (South West Gulf Ward)
Deputy Mayor	Helen Lee (Nyirranggulung Ward (Manyallaluk, Barunga, Wugularr and Bulman))
Never Never Ward (Mataranka, Jilkminggan, Minyerri, Larrimah and Daly Waters)	Councillor Patricia Farrell Councillor Des Barritt Councillor Sue Edwards
Numbulwar Numburindi Ward (Numbulwar)	Councillor Edwin Nunggumajbarr Councillor Kathy-Anne Numamurdiridi
Nyirranggulung Ward (Manyallaluk, Barunga, Wugularr and Bulman)	Councillor John Dalywater Councillor Preston Lee
South West Gulf Ward (Borrooloola and Robinson River)	Councillor Samuel Evans Councillor Ash Garner
Yugul Mangi Ward (Ngukurr and Urapunga)	Councillor Michelle Farrell Councillor (Vacant Position)

Organisational Structure

Roper Gulf Regional Council delivers more than 40 services to residents, ranging from the maintenance of public spaces and waste management to antisocial diversion activities and individual care services. These community-led services are essential to the well-being and functioning of local communities.

Council also provides professional support to service delivery across the region through the provision of administrative, human resources, accounting, information technology, governance and planning services delivered from our Katherine Support Centre and Workshop Depot.

Our organisational structure is designed to support the delivery of the key outcome areas, strategic objectives and goals set out in the Strategic Plan 2022-27.

<insert Organisational Structure Chart>



Org Chart (5).pdf

Executive Management Team

The Executive Management Team includes the Chief Executive Officer, and the three General Managers responsible for key divisions: Corporate Services and Sustainability, Council Services and Community Engagement, and Infrastructure Services and Planning.

This team is responsible for advising the Council and implementing its decisions, as well as those of its committees and local authorities. Additionally, the Executive Management Team coordinates regional management, engages in high-level decision-making, and monitors compliance, service delivery, and major projects.

- **David Hurst - Chief Executive Officer**

David commenced employment with Council in April 2021 and was appointed General Manager of Council Services and Community Engagement in October 2022. In May 2024, he stepped into the role of Acting Chief Executive Officer and was formally appointed as Chief Executive Officer in October 2024.

David brings 30 years of leadership experience in Local Government, State Government, Aboriginal Corporations and the not for profit sector across Australian Capital Territory, New South Wales, Queensland and the Northern Territory. He has lived and worked in remote Aboriginal communities for 7 years in senior leadership roles.

David has a Bachelor degree in Business and Post Graduate certificate in Case Management. With a passion for community development and organisational capacity building, David's goal is to promote an integrated approach to local employment and economic development through job creation and high quality service delivery.

- **Cindy Haddow - General Manager Corporate Services & Sustainability**

Cindy was appointed General Manager Corporate Services and Sustainability in October 2022. Cindy has spent the past 20 years living in Katherine and has worked in senior leadership roles in the Australian Government, Northern Territory Government and the not for profit sector. Cindy is committed to working collaboratively to ensure Council has high quality corporate support to deliver services to communities.

Cindy holds a Master's Degree in Business Administration and a Postgraduate Certificate in Public Sector Management. Cindy is passionate about Indigenous workforce development and developing community capacity to meet the social and economic challenges faced in remote communities.

- **Tony Hopp - General Manager Council Services & Community Engagement**

Tony has been with Roper Gulf Regional Council for five years, progressing through roles as HR Advisor, Training Coordinator, and HR Manager before stepping into the Acting General Manager of Council Services and Community Engagement position in August 2024 and officially appointed the position in May 2025.

With a background in human resources and training, Tony has extensive experience in workforce development and leadership. Before moving to the Northern Territory 19 years ago, he served as a long-term member of the Australian Defence Force. He holds a Bachelor of Administrative Leadership and a Diploma in Security (Risk Assessment).

Tony aspires to improve the lives of the regions community members and staff by creating employment and training opportunities that contribute to long-term development and strengthen local communities.

- **Luke Haddow -General Manager Infrastructure Services & Planning**

Luke joined Roper Gulf Regional Council in 2023 and was appointed General Manager Infrastructure Services and Planning in March 2025, after acting in the role since June 2024. He brings over 30 years of local knowledge and industry experience to the position.

With a strong background across all aspects of the infrastructure service division, including fleet, mechanical operations, engineering, project management, and asset management, Luke also draws on over a decade of experience running his own engineering business in Katherine.

Luke holds an Advanced Diploma of Engineering and is trade-qualified as both a Fitter Machinist and Mechanic. He began his career in Katherine, completing his apprenticeship locally and working on a variety of regional projects in mining and defence.

Luke is focused on developing structured processes and procedures to improve efficiency and reduce costs across the infrastructure division. He is passionate about projects that deliver practical outcomes for communities, turning ideas into substantial, on-the-ground results.

Our Employees

Employees form the foundation of Roper Gulf Regional Council and play a critical role in delivering the objectives outlined in the Regional Plan. Their work is contributing directly to improved outcomes to enhance the quality of life for all residents across the region.

The organisation is structured into four divisions, each comprising various departments, with employees based throughout the Roper Gulf region and Katherine.

Roper Gulf Regional Council employs a total of 281 staff members, with 71.5% identifying as Aboriginal and/or Torres Strait Islander. The largest division by workforce is Council Services and Community Engagement, accounting for 82.9% of staff. This division is responsible for service delivery across communities and holds a central role within the organisation's structure.

		Number	Percentage
Staff	Total	281	100%
	Male	150	53.38%
	Female	131	46.62%
	Indigenous staff	201	71.53%
	Non-Indigenous staff	80	28.47%

		Number	Percentage
Division	Office of the CEO	4	1.42%
	Corporate Services and Sustainability	29	10.32%
	Council Services and Community Engagement	233	82.92%
	Infrastructure Services and Planning	15	5.34%

		Number	Percentage
Employment type	Full time	111	39.50%
	Part time	98	34.88%
	Casual	72	25.62%

		Number	Percentage
Age	Under 20	6	2.14%
	20-29	51	18.15%
	30-39	88	31.32%

		Number	Percentage
	40-49	60	21.35%
	50-59	47	16.73%
	60-69	25	8.9%
	Over 70	4	1.42%
Location	Katherine	56	19.93%
	Working Remotely	2	0.71%
	Barunga	24	8.54%
	Borroloola	21	7.47%
	Bulman	23	8.19%
	Jilkminggan	27	9.61%
	Manyallaluk	13	4.63%
	Mataranka	24	8.54%
	Ngukurr/Urapunga	34	12.10%
	Numbulwar	22	7.83%
Wugularr	35	12.46%	

Governance

Roper Gulf Regional Council is a local government body established under the *Local Government Act 2019*. The Act sets out the roles and responsibilities of Council, its committees and Local Authorities.

The Council works in the best interests of its communities by making informed and responsible decisions. It supports a good quality of life for residents by fairly and sustainably managing resources and delivering public facilities and services.

Open and transparent communication is fundamental to how the Council operates. Community members are encouraged to take part in planning and decision-making through Ordinary Council Meetings, Committee Meetings and advice provided by Local Authorities.

Ordinary Meeting of Council

The Council meets six (6) times a year to discuss the Organisation's core business and operations. A briefing session is held the day before each meeting, allowing Councillors to discuss and clarify information; however, no decisions are made during these sessions.

Ordinary Council Meetings are open to the public, and residents and stakeholders are encouraged to attend. These meetings provide an opportunity to raise concerns, ask questions and learn more about Council activities. Please note that some matters may be considered confidential in accordance with Chapter 6 of the *Local Government Act 2019*.

A full schedule of these meetings can be found at <https://ropergulf.nt.gov.au/our-council/meetings/council-meetings>

Local Authorities

Local Authorities are small, community-nominated groups that help ensure remote communities are involved in local government decision-making. They provide a way for communities to share their views, raise local issues and help guide Council planning and priorities.

Local Authorities operate in accordance with the *Local Government Act 2019* and meet at least four (4) times each year in their respective communities.

Roper Gulf Regional Council encourages community members to get involved with their Local Authority, as Council relies on the input from these meetings to stay informed about community priorities, project needs, upcoming events and emerging issues.

A full schedule of Local Authority meetings is available at <https://ropergulf.nt.gov.au/our-council/local-authorities>

Council Committees

Roper Gulf Regional Council operates two committees to support its legal responsibilities under the *Local Government Act 2019*.

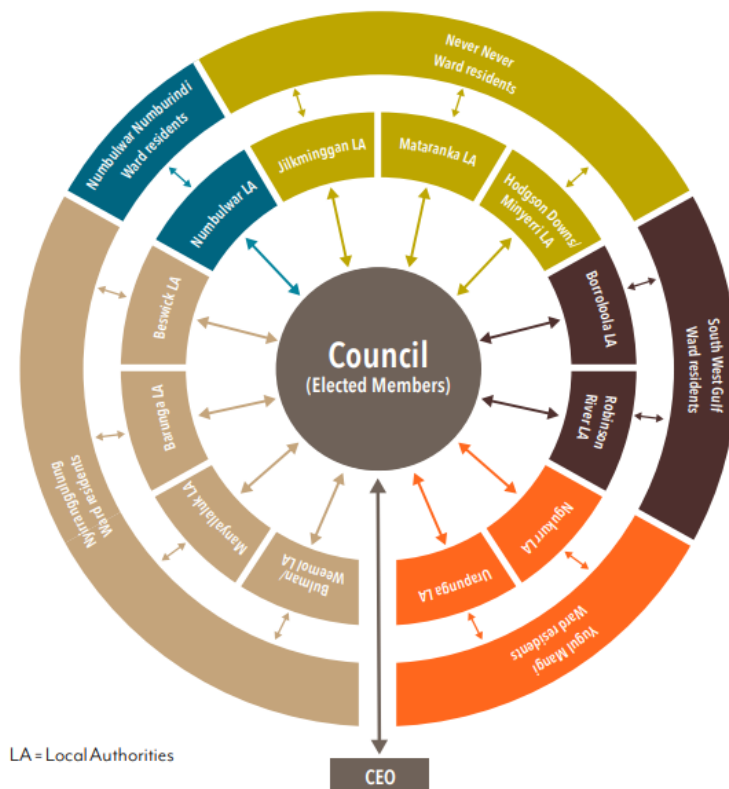
- The Finance and Infrastructure Committee meets every two months to oversee key financial and infrastructure matters, including budget alignment, performance monitoring, reporting, investment planning and making urgent decisions when required.

The committee operates under Part 5.2 of the *Local Government Act 2019*.

- The Audit and Risk Committee meets four times each year to independently review Council's financial management and internal controls. The committee provides advice and recommendations to the Council, Chief Executive Officer and management on risk, control, compliance and financial matters without executive powers.

The committee operates under Part 5.3 of the *Local Government Act 2019*.

The Terms of Reference for both committees are available at <https://ropergulf.nt.gov.au/our-council/committees>



Strategic Plan: Our Framework

The Strategic Plan 2022-2027 is a long-term document that sets out the Council’s vision for the organisation, along with its goals and objectives, and the strategies to achieve them. It outlines how the Council engages with stakeholders to plan services and guide investment in community infrastructure, ensuring decisions are coordinated and reflect community needs.

The Strategic Plan serves as the roadmap for improving quality of life across the Roper Gulf region, with Council remaining focused on delivering the plan, responding to challenges and opportunities, and completing the five-year plan as it enters its fifth and final year.

This framework ensures all parts of the organisation are aligned with Council’s strategic priorities and overall vision.

<Insert Planning Framework>

Opportunities and Challenges

The Regional Plan outlines Council's direction for the upcoming financial year and identifies actions to strengthen outcomes for communities, the environment and the local economy.

Effective future planning requires Council to identify emerging opportunities and anticipate challenges that may arise. Assessing these factors is essential to informed decision-making and the efficient and strategic allocation of resources.

Opportunities	Embracing Technology	<p>Advancements in Information Technology (IT) presents a number of opportunities for our Council including improved service delivery, enhanced communication and streamlined operations. Our staff are currently researching and testing various digital platforms that will enable us to engage with residents more effectively, manage documents, heighten security and strengthen compliance. Additionally, innovative technologies are available that empower organisations to make data-driven decisions regarding infrastructure development, town planning and resource allocation, leading to more efficient and sustainable outcomes.</p> <p>Embracing technological advancements will not only enhance the overall effectiveness of Council's operations but also help to create and retain a more efficient and motivated workforce which will lead to a shift in man hours from administration tasks to the actual delivery of services on the ground.</p>
	Road Upgrades	<p>Multiple road upgrades are being planned by the Northern Territory Government in the upcoming financial year, a development that holds immense significance for our region. These upgrades will hopefully improve connectivity between our communities and townships, enhance safety for residents and tourists when travelling within our region, provide resilience against extreme weather events and deliver more opportunities for economic growth and future development.</p>
	Partnerships and Collaboration	<p>By working in partnership with all community organisations and stakeholders, we can leverage expertise, resources, perspectives and experiences to address community needs more effectively and efficiently. Embracing this opportunity for collaboration enables all of us to strengthen community relationships, provide consistent information and engagement, and ultimately achieve better outcomes for all residents.</p>
Challenges	Recruitment and Retention	<p>Working in a remote area like the Roper Gulf region presents unique challenges for staff recruitment and retention. The geographical isolation and limited infrastructure in remote areas may deter potential candidates from considering employment opportunities, reducing the pool of available talent.</p>

		<p>Remote areas typically experience higher turnover rates due to factors such as limited career advancement opportunities and feelings of isolation. Addressing these challenges requires strategic initiatives aimed at improving infrastructure, providing professional development opportunities, and offering incentives to attract and retain skilled personnel in the region.</p>
	<p>Government Procurement Policies</p>	<p>The Northern Territory Government has adopted a policy that places a priority on engaging Indigenous organisations in procurement processes and service delivery operations. As a result, several contracts have been redirected from the Council to these Indigenous entities. However, there have been instances where these services are not adequately delivered, or in some cases, not delivered at all. Consequently, the contracts are returned to the Northern Territory Government.</p> <p>This trend has led to considerable disruptions in service delivery and contract outcomes within the communities. Furthermore, insufficient communication and misinformation regarding contract leads and responsibilities has resulted in misguided expectations of the Council.</p>

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	Barunga	Wugularr	Borrooloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan	
Advocacy and representation on local and regional issues	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓										
Asset Management <ul style="list-style-type: none"> Procurement, monitoring, repairs and maintenance of Council infrastructure, plant, equipment and fleet assets 	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓			✓										
Civic events <ul style="list-style-type: none"> Coordination of in-community Australia Day and Anzac Day events Promotional support of Council-endorsed festivals and events 	✓	✓	✓	✓	✓	✓	✓	✓	✓					✓										
Control of litter and garbage By-Laws	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓										
Customer relationship management, including complaints and responses	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓										
Library and cultural heritage services	✓		✓				✓	✓																
Lighting for public safety/street lighting	✓	✓	✓	✓	✓	✓	✓	✓	✓			✓		✓										
Local road upgrade and management	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓										
Maintenance and upkeep of parks, ovals and gardens	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓			✓										
Maintenance and management of cemeteries	✓	✓	✓	✓		✓	✓		✓			✓	✓	✓										

	Barunga	Wugularr	Borroloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan
<ul style="list-style-type: none"> Mowing and repair and maintenance of cemetery infrastructure Grave excavations and burials (by request/fee for service) 																							
Public and corporate relations <ul style="list-style-type: none"> Media relations and corporate affairs 	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓									
Traffic Management <ul style="list-style-type: none"> Provision of local traffic management systems, including speed bumps, crossings and signage 	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Training and employment of local people in Council operations	✓	✓	✓	✓	✓	✓	✓	✓					✓										
Waste Management Services <ul style="list-style-type: none"> Operation of Waste Management Facilities and landfills Rubbish collection 	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓									✓	
Weeds control and fire hazard reduction in and around community areas	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓										

	Barunga	Wugularr	Borrooloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan	
<ul style="list-style-type: none"> Vegetation management, including weed and fuel reduction management. 																								

Agency Services

Agency services refer to those not prescribed by Local Government legislation; however, the Council chooses to provide them for the benefit of our constituents. Those services include the Animal Health Program, Crèche, and Indigenous Youth Reconnect, among 13 others benefiting our homelands.

	Barunga	Wugularr	Borrooloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan	
Animal Health Program <ul style="list-style-type: none"> In-community vet visits, public education and awareness about responsible pet ownership 	✓	✓	✓	✓	✓	✓	✓	✓	✓			✓	✓	✓						✓			✓	
Centrelink Agency/Access Point	✓	✓		✓	✓	✓	✓	✓	✓															

	Barunga	Wugularr	Borroloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan	
<ul style="list-style-type: none"> Provision of in-community access to Centrelink services on behalf of DHS Support eligible jobseekers to build skills 																								
Commonwealth Home Support Program (CHSP) <ul style="list-style-type: none"> Provision of in-community assistance for frail, older residents to maintain independence and remain in their homes 	✓	✓		✓	✓	✓	✓	✓	✓													✓		
Community Night Patrol <ul style="list-style-type: none"> Vehicular and pedestrian patrols during set shift times Providing assistance to residents to a place of safety within the community Recording details on community issues and providing to emergency services and stakeholders 	✓	✓	✓	✓	✓	✓	✓	✓	✓			✓	✓	✓										
Crèche <ul style="list-style-type: none"> Provision of in-community educational programs to enhance 		✓			✓	✓																		

	Barunga	Wugularr	Borrooloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan
learning and development of participating children																							
National Disability Insurance Scheme (NDIS) <ul style="list-style-type: none"> Provision of in-home assistance – including meal delivery, domestic assistance, social support and transport – for disabled clients on behalf of the Department of Health. 	✓	✓		✓	✓	✓	✓	✓	✓					✓									
Alcohol and Other Drugs Program	✓	✓	✓	✓	✓	✓	✓	✓	✓														
Home Care Package Program <ul style="list-style-type: none"> Provision of in-community assistance residents with complex needs to allow them to remain in their homes longer, and have choice and flexibility in how care is provided 	✓	✓		✓	✓	✓	✓	✓	✓														
Indigenous Aged Care and Employment Program	✓	✓		✓		✓	✓	✓	✓														

	Barunga	Wugularr	Borroloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgana Camp	Nulawan
<ul style="list-style-type: none"> Support to develop sustainable, highly skilled Indigenous workforce in aged care sector through Indigenous employment and professional development 																							
Indigenous Broadcasting Program <ul style="list-style-type: none"> Operation of in-community radio stations to provide local content and promote Council, community and stakeholder issues and events 	✓	✓		✓				✓	✓														
Indigenous Sport and Recreation Program <ul style="list-style-type: none"> Provision of daily activities to promote a healthy lifestyle, participation and the benefits of physical activity to Indigenous participants 	✓	✓	✓	✓	✓	✓	✓	✓	✓														
Indigenous Youth Reconnect <ul style="list-style-type: none"> Provision of case management, support services and activities for youth up to 24 years who have been involved in the justice system 			✓					✓	✓														

	Barunga	Wugularr	Borroloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan
or rehabilitation, or at-risk behaviours																							
Management and upkeep of swimming pool <ul style="list-style-type: none"> • Operation and maintenance of facilities • Employment of pool supervisors and lifeguards 			✓				✓																
Outside School Hours Care <ul style="list-style-type: none"> • Facilitation of early-childhood learning, development and recreation activities for young children and their families 		✓			✓																		
School Nutrition Program <ul style="list-style-type: none"> • Provision of breakfast and lunch five days per week for participating children • Support for school attendance, educational outcomes and parental engagement 				✓		✓																	
Remote Sport Program	✓	✓	✓	✓	✓	✓	✓	✓	✓														

	Barunga	Wugularr	Borrooloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan
<ul style="list-style-type: none"> Support to improve and sustain sporting opportunities and competitions in remote communities 																							

Commercial Services

These are services that the Council provides on behalf of another agency on a fee-for-service basis, such as Australia Post or the Community Development Program.

Local Government legislation does not prescribe these services; however, the Council provides them to improve its overall financial viability and benefit its constituents and the public in general.

	Barunga	Wugularr	Borrooloola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan	
Airstrip maintenance and reporting	✓		✓	✓		✓	✓	✓	✓					✓										

	Barunga	Wugularr	Borroolola	Bulman	Jilkminggan	Manyallaluk	Mataranka	Ngukurr	Numbulwar	Daly Waters	Larrimah	Minyerri	Robinson River	Urapunga	Badawarrka	Baghetti	Barrapunta	Costello	Kewulyi	Mole Hill	Mount Catt	Mulgan Camp	Nulawan	
<ul style="list-style-type: none"> Slashing of aerodrome and infrastructure maintenance Appointment of Aerodrome Reporting Officers to inspect facilities on behalf of operator (Territory) Providing after-hours emergency services access to aerodrome 																								
Australia Post <ul style="list-style-type: none"> In-community mail sorting and distribution 	✓	✓		✓	✓	✓	✓	✓	✓															
Community Development Program <ul style="list-style-type: none"> Provision of community development projects that upskill participants and prepare them for employment 			✓		✓		✓	✓				✓												
Homeland (Outstation) Services <ul style="list-style-type: none"> Municipal service delivery of water, electrical and sewerage services 															✓	✓	✓	✓	✓	✓	✓	✓	✓	
Slashing Contract <ul style="list-style-type: none"> Slashing of public spaces (Larrimah and Daly Waters) and Crown Land (Mataranka) 						✓			✓	✓														

Strategic Priorities

The Roper Gulf Regional Council's Strategic Plan for 2022-2027 outlines five key outcome areas identified through a SWOT analysis. These outcome areas highlight our impact on the organisation and the region, and they serve as the foundation for our efforts to improve community wellbeing and promote sustainable development. The key outcome areas are as follows:

1. Wellbeing

Goal: Contribute to the wellbeing of residents individually and communities as a whole; by fostering increased participation in community activities, education, healthy lifestyles, and a safe living environment.

2. Environment

Goal: Protect and care for the physical environment, including development and maintenance of clean and environmentally focused communities.

3. Infrastructure

Goal: Support building and maintaining community infrastructure which positively contributes to resident needs and aspirations.

4. Economic Development

Goal: Foster strengthening and growing jobs, industries, and investment attraction.

5. Governance

Goal: Increase the effectiveness and efficiency of the organisation, including in engagement with staff members, residents and external stakeholders

The following pages outline the tasks, strategies, and key performance indicators representing our organisation's objectives for the upcoming financial year. These actions are aligned with the five key outcome areas and our strategic priorities, demonstrating our commitment to addressing community needs and progressing toward our vision. Additionally, these indicators will help us track our performance and progress.

Please note that while the tasks, strategies, and key performance indicators are directly derived from the Strategic Plan 2022-2027 for consistency, updates and additions have been made to reflect new insights and available resources since the plan was developed in 2022. Any changes are marked with an asterisk (*) to ensure transparency throughout the document.

Wellbeing

Goal: Contribute to the wellbeing of residents individually and communities as a whole; by fostering increased participation in community activities, education, healthy lifestyles, and a safe living environment.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
Increase public safety.	<ul style="list-style-type: none"> ▪ Review historical records of adverse incidents and events over the past 5 years. 	<ul style="list-style-type: none"> ▪ Reduce number of injuries sustained. ▪ Improve individual and community feeling of wellbeing. 	<ul style="list-style-type: none"> ▪ Annual reporting to be supplied to Council.
	<ul style="list-style-type: none"> ▪ Engage with police service and develop collaborative actions. 		<ul style="list-style-type: none"> ▪ Agreement on collaboration in place. ▪ Program for collaboration in place. ▪ Progress reports submitted to Council.
	<ul style="list-style-type: none"> ▪ Regular community safety audits undertaken in company with community opinion leaders. 	<ul style="list-style-type: none"> ▪ Reduce property damage. 	<ul style="list-style-type: none"> ▪ Regular Community Safety reporting to Council and Local Authorities.
	<ul style="list-style-type: none"> ▪ Lobby for appropriate technologies & incorporate techniques for 'Crime Prevention Through Environmental Design' (CPTED) as a deterrent to property damage. 	<ul style="list-style-type: none"> ▪ Reduce lost time at work. 	<ul style="list-style-type: none"> ▪ To be tabled (as part of the Risk Register) to the Audit and Risk Committee and subsequently reported to Council.
	<ul style="list-style-type: none"> ▪ Continue night patrols. 	<ul style="list-style-type: none"> ▪ Regular Community Safety Reporting to Council and Local Authorities. 	
	<ul style="list-style-type: none"> ▪ Consult with communities on safe house needs and advocate to fill identified needs. 	<ul style="list-style-type: none"> ▪ Safe house requirements defined, and reporting to Council on advocacy work for the same. 	
	<ul style="list-style-type: none"> ▪ Safety audit of all Council facilities and assets.* 	<ul style="list-style-type: none"> ▪ Residual Critical Risk to be tabled (as part of the Risk Register) to the Audit and Risk Committee and subsequently reported to Council. 	

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
Increase participation in healthy activities.	<ul style="list-style-type: none"> ▪ Audit sport and recreation facilities and identify gaps. ▪ Prepare practical designs for water parks consistent with resources available. ▪ Develop a sport & recreation strategy in consultation with communities. ▪ Collaborate with Dept. of Health on delivery of healthy eating and exercise programs. 	<ul style="list-style-type: none"> ▪ Improve resident health. ▪ Increase life expectancy. ▪ Improve individual and community feeling of wellbeing. ▪ Provide opportunities for youth physical and social development. ▪ Divert young people from unhealthy, anti-social behaviour. ▪ Reduce pressure on health services, facilitating better service levels. ▪ Address community aspirations for more sport and recreational facilities. 	<ul style="list-style-type: none"> ▪ Regular reporting to Council and Local Authorities as part of Community Safety Reports. ▪ Third party advocacy and collaboration. ▪ Completed, implementation stage to be reported to Council and Local Authorities. ▪ Reported in Community Safety reports to Council and Local Authorities.
Aged health care.	<ul style="list-style-type: none"> ▪ Develop an Aged Care Strategy. ▪ Work in partnerships with industry and community organisations for shared service and facility.* 	<ul style="list-style-type: none"> ▪ Aging population likely to require more care services. ▪ Satisfy communities' wish for increased aged care, including facilities, meals & in home care. 	<ul style="list-style-type: none"> ▪ Regular reporting to Council as required by Funding Agreement.
Improve Council service delivery.	<ul style="list-style-type: none"> ▪ Engage with adjoining Councils to determine feasibility / practicality of shared service delivery. - Investigate opportunities for training.* - Fleet maintenance and management.* - Social Planning.* - Establishment of Big Rivers 'Regional Organisation of Councils' meetings.* 	<ul style="list-style-type: none"> ▪ Contain Council costs. ▪ Improve individual and community wellbeing and lifestyles. ▪ Better manage and monitor assets. 	<ul style="list-style-type: none"> ▪ Reported to Council in the Mayor's and Chief Executive Officer's reports as applicable.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	<ul style="list-style-type: none"> ▪ Develop Community Plans.* ▪ Develop Local Authority Priority Plans.* ▪ Ongoing feedback reporting on performance through Local Authority meetings. 		<ul style="list-style-type: none"> ▪ Delivery of Community Plans.* ▪ Annual consultation with Local Authorities on Town Priorities. ▪ Regular Local Authority meetings (four x per annum) with quorum.
Increase engagement with young people.	<ul style="list-style-type: none"> ▪ Develop and implement a Community Services (Social Needs) Strategy. ▪ Invite school staff, police and other relevant organisations to Local Authority meetings to discuss local youth issues. ▪ Invite youth representatives of local sporting and recreational groups to present views to Local Authority meetings. - Encourage young people (<25 years old) as Local Authority members.* ▪ Presentations to schools on jobs /career paths available in Council 	<ul style="list-style-type: none"> ▪ There is a perceived need for greater, wider and improved social services, extending beyond, but including addressing young people's needs. ▪ High representation of young people in the regional population. ▪ Future impacts of Council decisions will disproportionately fall on younger people. ▪ Address evidence of disengagement of many young people from education, work and society. 	<ul style="list-style-type: none"> ▪ Reported to Council and Local Authorities in the Community Safety Reports. ▪ Part of Town Priorities consultations with Local Authorities. ▪ Captured in Minutes, and Mayoral reporting to Council. ▪ Captured in Local Authority Minutes. ▪ Reported on as part of the Reconciliation Action Plan implementation.
Increase access to educational resources.	<ul style="list-style-type: none"> ▪ Review libraries in the context of increasing their utilisation as learning / drop-in centres. 	<ul style="list-style-type: none"> ▪ Provide opportunities for better, quieter learning environment. 	<ul style="list-style-type: none"> ▪ Reported to Local Authorities in the Council Services Manager reports.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	<ul style="list-style-type: none"> ▪ Collaborate with schools and other learning institutions to access online learning tools and resources. ▪ Identify opportunities for funding to build up cultural records and resources. ▪ Develop and implement strategy for building cultural records and resources through our libraries. ▪ Collation of formalisation of all cemetery records throughout Council.* ▪ Collaboration with institutes and community organisations to establish Adult Literacy Centres.* 	<ul style="list-style-type: none"> ▪ Recognise limited access to internet and computers. ▪ Provide better access to educational resources. 	<ul style="list-style-type: none"> ▪ Captured in Council Services Manager and Programs Reporting to Council and Local Authorities. ▪ Reported to Council and Local Authorities as applicable. ▪ Cultural Competency Framework to be available at Council's libraries on completion and adoption. ▪ Reported to Council and Local Authorities as appropriate. ▪ Advocacy and support to be reported to Council.

Environment

Goal: Protect and care for the physical environment, including development and maintenance of clean and environmentally focused communities.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
Create an overarching framework to improve and safeguard the Roper Gulf region environment.	<ul style="list-style-type: none"> Coordinate and mesh with applicable strategy areas. 	<ul style="list-style-type: none"> Would provide a focus platform for strategic oversight. Likely to lead to improved efficiencies in delivery of the streams of strategic focus. 	<ul style="list-style-type: none"> Reported to Council and Local Authorities as appropriate.
Improve effectiveness and efficiency of waste management.	<ul style="list-style-type: none"> Engagement with, and implementation of, Big Rivers Region Waste Management Strategy. Complete and operate regional waste management facilities. Investigate cost effective options for re-cycling. Expanding the container deposit scheme. Establish methods for collection and disposal of derelict vehicles. Deliver waste management education program for communities. 	<ul style="list-style-type: none"> Improve visual amenity of communities. Reduce risks to health. Reduce adverse impacts on the environment, including native plants and animals. Reuse of waste streams. Potentially new revenue streams. 	<ul style="list-style-type: none"> Reported to Council as required/applicable. Periodic reports to Council on operations, and developments. Reported to Council as required. Reported to Council and Local Authorities. Forms part of Operational Reporting to Council and Local Authorities. Forms part of reporting on Waste Management Strategy implementation.
Increase community resilience to environmental impacts.	<ul style="list-style-type: none"> Develop models for impacts from future flooding events. 	<ul style="list-style-type: none"> Protect property and life. Increase water supply access. 	<ul style="list-style-type: none"> Reported to Council and Local Authorities as required. Advocacy work as required.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	<ul style="list-style-type: none"> ▪ Review cyclone shelter needs and put in place appropriate capital works program. ▪ Develop fire management plans. ▪ Develop storm water management plans. ▪ Program for installation of rainwater collection tanks. ▪ Council participation in disaster management preparation response and recovery initiatives. 		<ul style="list-style-type: none"> ▪ Borroloola Cyclone Shelter opened ▪ Advocacy for the Numbulwar Cyclone Shelter. ▪ Reported to Local Authorities as part of Council Services Managers reports. ▪ Reported to Council and Local Authorities as applicable. ▪ Carried out as per funding agreements, reported to Council. ▪ Reported to Council and Local Authorities as applicable.
Improve community visual amenity.	<ul style="list-style-type: none"> ▪ Implement parks development, street scaping, street greening and way finding plans. 	<ul style="list-style-type: none"> ▪ Increase community sense of wellbeing and lifestyle. 	<ul style="list-style-type: none"> ▪ To be implemented in consultation with Local Authorities, as part of Local Authority projects, and reported accordingly to the same, and to Council.
Improve animal health and control over pets.	<ul style="list-style-type: none"> ▪ Engage community members in animal health and responsible pet ownership programs. 	<ul style="list-style-type: none"> ▪ Improve quality of life for community residents. ▪ Avoid animal suffering. 	<ul style="list-style-type: none"> ▪ By-laws briefing to be provided to Council.

Infrastructure

Goal: Support building and maintaining community infrastructure which positively contributes to resident needs and aspirations.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
Improve liveability of each community.	<ul style="list-style-type: none"> ▪ Develop a 10-year capital works program. 	<ul style="list-style-type: none"> ▪ Provide a map against which budgets and advocacy can be developed. ▪ Provide rationale for priorities set for major projects across the region. ▪ Provide a tool to better align community expectations against achievable goals. 	<ul style="list-style-type: none"> ▪ Capital Works program presented to Council.
	<ul style="list-style-type: none"> ▪ Finalise Main Street precinct & master planning in communities and towns. 	<ul style="list-style-type: none"> ▪ Improve amenity for residents and visitors. ▪ Build local pride across the region. ▪ Provide a tool to better align community expectations against achievable goals. 	<ul style="list-style-type: none"> ▪ To be presented to Council as applicable. ▪ Annual consultation with Local Authorities as part of Town Priorities.
	<ul style="list-style-type: none"> ▪ Develop and implement a roads re-seal plan. 	<ul style="list-style-type: none"> ▪ Meet fundamental Council role and responsibility. ▪ Reduce vehicle wear and tear. ▪ Increase liveability. 	<ul style="list-style-type: none"> ▪ Plan developed.
	<ul style="list-style-type: none"> ▪ Develop a cemetery strategy. 	<ul style="list-style-type: none"> ▪ Increase demonstration of respect for past generations. ▪ Address instances of neglect. ▪ Increase community pride and wellbeing. 	<ul style="list-style-type: none"> ▪ Works and strategies reported to Council on development and guided by Local Authorities.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	<ul style="list-style-type: none"> ▪ Develop and implement an asset management plan. 	<ul style="list-style-type: none"> ▪ Facilitate future expansion. ▪ Increase efficient and effective use of Council resources. ▪ Provide ability to monitor Return on Investment (ROI) on Council assets. ▪ Better schedule maintenance and replacement schedules. 	<ul style="list-style-type: none"> ▪ Implementation of an Asset Management System. ▪ Draft Plan to be developed and reported to Council, and Audit and Risk Committee.
<p>Manage community development expectations.</p>	<ul style="list-style-type: none"> ▪ Ongoing community engagement / education regarding the 10-year capital works program and Master Planning projects, constraints and opportunities. 	<ul style="list-style-type: none"> ▪ Build community understanding, trust and confidence in Council. ▪ Reduce unrealistic expectations. 	<ul style="list-style-type: none"> ▪ Regular and comprehensive support and guidance to be provided to Council and Local Authorities on projects scoping and deliberations.

Economic Development

Goal: Foster strengthening and growing jobs, industries, and investment attraction.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
<p>Strengthen resources to deliver economic development services.</p>	<ul style="list-style-type: none"> ▪ Identify existing capacities and skills. ▪ Develop the scope and nature of the role the RGRC should play. ▪ Define the resources required to undertake the defined role. ▪ Develop a strategy to secure the resources – in house and / or outsourced. 	<ul style="list-style-type: none"> ▪ Not currently a primary Council role. ▪ Strong feedback as to community wishes in this area. ▪ Existing resources not likely to be adequate. 	<ul style="list-style-type: none"> ▪ Council to deliver and advocate for the Commonwealth’s Remote Australia Employment Service (RAISE), and Remote Jobs and Economic Development (RJED) programmes.
<p>Optimise flow on impacts from existing / developing regional industries.</p>	<ul style="list-style-type: none"> ▪ Engagement / consultation program with industry stakeholders. ▪ Definition of scope and type of business and employment opportunities. ▪ Skills and capacity audit against identified opportunities. ▪ Training, support and mentoring targeted at securing opportunities. 	<ul style="list-style-type: none"> ▪ Reduce unemployment. ▪ Increase pride and confidence. ▪ Facilitate positive changes in family and community Wellbeing and self-sufficiency. 	<ul style="list-style-type: none"> ▪ Develop Regional Workforce Development Plan as part of the Community Development Programme.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	<ul style="list-style-type: none"> ▪ Mesh with Wellbeing strategies as to <i>engagement with young people</i>. 		
<p>Build local partnerships.</p>	<ul style="list-style-type: none"> ▪ Engage and/or partner with Aboriginal Corporations to secure joint contracts for infrastructure projects or service delivery. ▪ Review prospects for the Roper Gulf Regional Council being declared an Aboriginal Community Controlled Organisation for the purposes of tendering and contract manners. 	<ul style="list-style-type: none"> ▪ Mitigate the threat to Council revenues posed by Commonwealth government policies to preference Aboriginal Corporations for service delivery. ▪ Increase engagement and build on relationships with constituents. ▪ Secure more surplus revenues to support Council services and initiatives on behalf of constituents. 	<ul style="list-style-type: none"> ▪ Advocacy and collaboration, including through LGANT and ALGA; ▪ Reported to Audit and Risk Committee and Council.

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Governance

Goal: Increase the effectiveness and efficiency of the organisation, including in engagement with staff members, residents and external stakeholders.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
<p>Increase workforce effectiveness and engagement.</p>	<ul style="list-style-type: none"> ▪ Create and implement Continuing Human Resources Strategies to cover concepts such as: <ol style="list-style-type: none"> 1. Council recruitment. 2. Mandatory Induction and staff training process – tailored to each location. 3. Cultural Awareness Program. 4. Revision of position descriptions and titles, written in plain English, easily understood for applicants where English is a second language. 5. Operations manual developed for each Local Council Office, recording particular processes and policies required for individual communities/towns. 6. Employee review and performance management process. 7. Employee reward and recognition program. 	<ul style="list-style-type: none"> ▪ Reduce costs of operation. ▪ Maintain and improve service delivery and standards. ▪ Recognise and address the special circumstances of Aboriginal staff members. ▪ Contribute to addressing issues associated with operating in a large and remote area. ▪ Improve staff morale, performance and commitment. ▪ Provide performance monitoring tools. ▪ Facilitate employee attraction, training and retention. 	<ul style="list-style-type: none"> ▪ Reported to Council and Local Authorities. ▪ Reported in Annual Report.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	8. Council sponsored continued or higher learning. 9. Council employee housing. 10. Succession planning / career pathways.		
	<ul style="list-style-type: none"> ▪ Termination of employment. ▪ Develop and implement a Community Communications Strategy. 	<ul style="list-style-type: none"> ▪ Reduce misinformation. ▪ Increase mutual understanding between Council and communities. ▪ Increase support for Council. 	<ul style="list-style-type: none"> ▪ Maintain strategy and report to Council as required.
Optimise performance in key outcome areas.	<ul style="list-style-type: none"> ▪ Align organisation structure and human resources behind Key Outcome Areas. 	<ul style="list-style-type: none"> ▪ Minimise low value staff activities. ▪ Optimise outcomes in Key Outcome Areas. 	<ul style="list-style-type: none"> ▪ Organisational Structure to be reviewed and any changes to reported to Council.
	<ul style="list-style-type: none"> ▪ Align Council staff reporting behind key outcome areas, Strategic focus and KPIs. 	<ul style="list-style-type: none"> ▪ Facilitate ability to monitor and measure progress and identify successes. 	<ul style="list-style-type: none"> ▪ Reporting aligned and incorporated into Council, Committee, and Local Authority agendas.
Increase awareness / acknowledgement of Indigenous culture and history of the region.	<ul style="list-style-type: none"> ▪ Develop and implement a Reconciliation Action Plan. 	<ul style="list-style-type: none"> ▪ Deepen the relationships and mutual respect between people that work for Council, communities, TOs and other key stakeholders. ▪ Increase workforce and other stakeholders' awareness of cultural protocols and sensitivities. 	<ul style="list-style-type: none"> ▪ Develop and implement the Reconciliation Action Plan.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
	<ul style="list-style-type: none"> ▪ Review all external organisations with which Council is involved: <ul style="list-style-type: none"> - Define reason for engagement - Establish objectives and optimal outcomes. - Strategy for optimal engagement. ▪ Allocate suitable resources. 	<ul style="list-style-type: none"> ▪ Optimise effectiveness of staff time involved. ▪ Align resource utilisation behind priorities. ▪ Increase outcomes from time invested. 	<ul style="list-style-type: none"> ▪ Reported to Council as applicable.
<p>Continue to meet or exceed compliance with formal governance standards and requirements.</p>	<ul style="list-style-type: none"> ▪ Implement internal Audit Plan v Legislative and Policy Compliance. ▪ Develop and implement an Information Technology Strategy. 	<ul style="list-style-type: none"> ▪ NT Government legislation is prescriptive in nature. ▪ Compliance is essential to maximise ongoing funding streams. ▪ Information Technology (IT) available changes over time. ▪ IT security challenges and standards required are increasing. ▪ State of the art IT tends to support facilitation of effective internal and external communications. 	<ul style="list-style-type: none"> ▪ Compliance Review is a standing agenda item for Council and Audit and Risk Committee Meetings. ▪ Strategic Information Technology matters reported to Council and Audit and Risk Committee as required.
<p>Continuously build on elected Councillors' knowledge and capacities.</p>	<ul style="list-style-type: none"> ▪ Engage with LGANT governance training program. 	<ul style="list-style-type: none"> ▪ Contribute to protecting both Councillors and Council from governance errors. ▪ Increase Councillors capacity, understanding and ability to contribute. ▪ Increase alignment of decision making behind strategic intent. 	<ul style="list-style-type: none"> ▪ Elected Members offered opportunity to engage with and undertake LGANT training as available.

Strategic Focus	Key Tasks / Strategies	Why do it?	Key Performance Indicators
<p>Improve recognition of the Council role in the NT environment and attract support.</p>	<ul style="list-style-type: none"> ▪ Generally, support LGANT and ALGA Advocacy and lobbying activities. 	<ul style="list-style-type: none"> ▪ Improve the standing and influence of Local Government in the NT. ▪ Increase viability, sustainability of Council. 	<ul style="list-style-type: none"> ▪ Material prepared & LGANT submission support. ▪ Active participation at LGANT and ALGA level, and report on advocacy activity to Council.

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Town Priorities

As part of the Regional Planning process, Council's Local Authorities were requested to consider and resolve to nominate local (town) priorities. The following Town Priorities were adopted by Council's Local Authorities via Resolution.

Town Priorities			
Ward/Homeland	Legislation	Resolution	
Barunga 12.2 Town Priorities	<i>BAR Q/2025-5 Resolved</i>	Carried	That the Barunga Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Football oval development, upgrade and maintenance; b) Adequate appropriate public ablution block within the Community; c) Barunga Statement Memorial Project; d) Internal roads maintenance; and e) Cemetery expansion.
Bulman 14.2 Town Priorities	<i>BUL Q/2025 10 Resolved</i>	Carried	That the Bulman Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Cemetery access; b) Waste Management Facility fencing; c) Aerodrome security, amenity and connectivity; d) Community safety and beautification; and e) Weemol Road development.
Hodgson Downs (Minyerri) 12.6 Town Priorities	<i>HOD Q/2024-38</i>	Carried	That the Hodgson Downs (Minyerri) Local Authority nominates the following priority projects for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Water Park refurbishment in collaboration with Alawa Aboriginal Corporation (AAC); and b) Traffic management.

<p>Manyallaluk 14.1 Town Priorities</p>	<p><i>MAN Q/2025-9 Resolved</i></p>	<p>Carried</p>	<p>That the Manyallaluk Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year:</p> <ul style="list-style-type: none"> c) Cemetery shelter and shading; d) Community lightning; e) Roads and drainage upgrades, upkeep and maintenance including (Community) Access Road; and f) Basketball Court fencing.
<p>Numbulwar 12.3 Town Priorities</p>	<p><i>NUM Q/2024-34</i></p>	<p>Carried</p>	<p>That the Numbulwar Local Authority nominates the following priority projects for Council's consideration for the 2026-27 Financial Year:</p> <ul style="list-style-type: none"> a) Road maintenance and development; b) Community recycling; c) Community gravel access; d) New Cemetery development; e) Women's Shelter; f) Creche / Childcare facility; and g) Cyclone Shelter.
<p>Ngukurr 12.7 Town Priorities</p>	<p><i>NGU Q/2024-11 1</i></p>	<p>Carried</p>	<p>That the Ngukurr Local Authority nominates the following priority projects for Council's consideration for the 2026-27 Financial Year:</p> <ul style="list-style-type: none"> a) Community recycling; b) Road repairs and upgrades; c) Heavy vehicle traffic management; d) Community Cyclone Shelter; and e) Town beautification.
<p>Wugularr 14.2 Town Priorities</p>	<p><i>WUG Q/2025-10 Resolved</i></p>	<p>Carried</p>	<p>That the Wugularr Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year:</p> <ul style="list-style-type: none"> a) Ride-on mower for Municipal team; b) Basketball Court fencing and refurbishment; c) traffic management and safety; d) Roads maintenance and repair; and e) Community safety.

Urapunga 12.4 Town Priorities	<i>URA P/2024-8 (LA Member Brendan Turner/LA Member Edna Nelson)</i>	Carried	That the Provisional Urapunga Local Authority nominates the following priority projects for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Telecommunication connectivity advocacy; b) Accessible Waste Management facility; c) Playground refurbishment; and d) Community recycling.
Borroloola 13.1 Town Priorities	<i>BOR P-6/2025 Resolved (LA Member Mike Longton/LA Member Trish Elmy)</i>	Carried	That the Borroloola Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Internal Roads maintenance and safety upgrades; b) Scopes footpaths; and c) Town beautification.
Jilkminggan 12.5 Town Priorities	<i>JIL Q-8/2025 Resolved (LA Member Ossie Daylight/Councillor Annabelle Daylight)</i>	Carried	That the Jilkminggan Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Roads upgrades including sealing and dust control; b) Sports and Recreation facilities and amenities; c) Security upgrades for Council facilities and assets; and d) Lighting for Emergency Response and Management.
Mataranka 13.3 Town Priorities	<i>MAT Q-7/2025 Resolved (LA Member Sue Edwards/LA Member Margaret Minnett)</i>	Carried	That the Mataranka Local Authority nominates the following priorities for Council's consideration for the 2026-27 Financial Year: <ul style="list-style-type: none"> a) Museum upgrades and renovation.
Robinson River	Not Resolved yet as Meeting has been Postponed.		

Budget 2026-2027

1. INTRODUCTION
2. GOALS AND OBJECTIVES
3. INCOME & EXPENDITURE
BUDGET 2026-2027
4. INFRASTRUCTURE MAINTENANCE
5. RATES AND CHARGES
6. SOCIAL AND ECONOMIC EFFECTS
7. ELECTED MEMBER ALLOWANCES
8. LOCAL AUTHORITY AREA BUDGET
9. APPENDIX A:
CAPITAL EXPENDITURE BUDGET
10. APPENDIX B:
FEES AND CHARGES SCHEDULE

1. INTRODUCTION

The Council, in accordance with Part 10.5 of the *Local Government Act 2019*, must prepare an Annual Budget (the budget). The budget outlines the financial expectations for the Council in delivering its services to the communities.

The budget process involves meeting with the managers who deliver the services and those providing support services to establish a baseline cost of delivery. The expenditure estimate includes salaries and wages for direct and indirect staff, materials, contracts to external parties and overheads required at the community and support centre level. The funding required to deliver services is established through rate income, user charges, contract and grant income and miscellaneous revenues. Capital needs is also considered to provide the assets and infrastructure required to support the services delivery.

2. GOALS & OBJECTIVES

The Roper Gulf Regional Council has adopted the following Key Outcome Areas:

1. **Wellbeing**

Contribute to the wellbeing of residents individually and communities as a whole by fostering increased participation in community activities, education, healthy lifestyles, and a safe living environment.

2. **Environment**

Protect and care for the physical environment, including development and maintenance of clean and environmentally focused communities.

3. **Infrastructure**

Support building and maintaining community infrastructure that positively contributes to resident needs and aspirations.

4. **Economic Development**

Foster strengthening and growing jobs, industries, and investment attraction.

5. **Governance**

Increase the effectiveness and efficiency of the organisation, including in engagement with staff members, residents and external stakeholders.

The preparation is required by legislation but also meets the values of Key Outcome Area 5 by providing an element of good governance to increase the effectiveness and efficiency of the organisation. The finance department, which manages the development and monitoring of the budget, also provides operational support to all the various councils departments delivering services to the communities.

3. INCOME & EXPENDITURE BUDGET 2026-2027

The budget for 2026-2027 has been completed on a consultative basis and aims to address the needs of residents and the programs under the Roper Gulf Regional Council's direction.

During the 2025-2026 financial year, Roper Gulf Regional Council is expected to receive operational revenue of \$39,095,368. Of this revenue, \$21,426,787 is expected to be sourced from grants, \$10,857,600 from government contracts and agency services, \$3,630,758 from rates and remaining amounts from other sources.

BUDGET ASSUMPTIONS AND FACTS

- All current services will continue to be provided by the Regional Council.
- Use of Reserves are used for covering Capital Expenditure.
- In the absence of a significant rates base, the Commonwealth and Territory Governments will continue to fund services
- The budget has been set with the assumption that there will be some CPI increase in government funding.
- No direct control on Grants and agency income for future years
- There are no additional major initiatives planned over the next five years, outside the Council Plan. This is largely due to any major initiatives being wholly dependent on additional funding and there is currently no indication of significant increases that would enable major increases to be considered
- It is assumed the whole of the annual Financial Assistance Grant for 2026/27 financial year will be paid in 2026/27 financial year. It is anticipated that the same prepayment will apply in 2026/27 and has been included in the proposed budget.

Draft Budget and Long-Term Financial Plan 2026-2027

	BUDGET 2026/27	BUDGET 2027/28	BUDGET 2028/29	BUDGET 2029/30
Income Rates	-3,628,608	-3,737,466	-3,849,590	-3,965,078
Income Council Fees and Charges	-822,316	-846,985	-872,395	-898,567
Income Operating Grants Subsidies	-28,230,065	-29,076,967	-29,949,276	-30,847,754
Income Investments	-1,517,681	-1,563,212	-1,610,108	-1,658,411
Income Agency and Commercial Services	-7,441,164	-7,664,399	-7,894,331	-8,131,161
Other Income	-193,019	-198,809	-204,774	-210,917
Operating Income	-41,832,853	-43,087,839	-44,380,474	-45,711,888
Employee Expenses	31,209,869	32,146,165	33,110,550	34,103,866
Contract and Material Expenses	7,384,302	7,605,831	7,834,006	8,069,026
Depreciation, Amortisation & Impairment	6,827,430	7,032,253	7,243,220	7,460,517
Other Operating Expenses	10,339,482	10,649,666	10,969,156	11,298,231
Finance Expenses	14,456	14,890	15,336	15,796
Elected Member Allowance	397,486	409,411	421,693	434,344
Elected Member Expenses	97,500	100,425	103,438	106,541
Council Committee & LA Allowances	34,786	35,830	36,904	38,012
Council Committee & LA Expenses	20,500	21,115	21,748	22,401
Operating Expenses	56,325,810	58,015,584	59,756,051	61,548,733
Budgeted Operating Surplus/Deficit	14,492,956	14,927,745	15,375,577	15,836,845
Income Capital Grants	-919,077	-946,649	-975,049	-1,004,300
Budgeted Surplus/Deficit	-13,573,879	-13,981,096	-14,400,529	-14,832,545
WIP Assets	24,734,450	6,418,581	5,943,581	5,418,581
Depreciation, Amortisation & Impairment	-6,827,430	-7,032,253	-7,243,220	-7,460,517
Net Budget Surplus/(Deficit)	31,480,899	13,367,424	13,100,889	12,790,608
Allocated from Reserves	-31,480,899	-13,367,424	-13,100,889	-12,790,608
Net budgeted operating position	0.00	0.00	0.00	0.00

4. Draft INFRASTRUCTURE MAINTENANCE BUDGET

INFRASTRUCTURE PROJECTS	\$9,962,224
MAJOR WORKS - BUILDINGS	\$7,268,631
Barunga Night Patrol Building	\$290,000
Borroloola Recycling Centre, Shed & Yard Upgrades	\$230,000
Borroloola 7 Sayle Court	\$100,000
Bulman Staff Accommodation	\$50,000
Mataranka Carew House and Aged Care project finalisation	\$240,000
Ngkurr Carry over from 25/26 projects	\$19,499
Ngkurr Staff Housing	\$1,800,000
Numbulwar Aged Care Centre Upgrade	\$150,000
Numbulwar office design	\$200,000
Numbulwar Staff Housing	\$2,150,000
Numbulwar Carry over from 25/26 projects	\$60,000
Urapunga Community Hall	\$650,000
Weemol Construct undercover basketball court	\$200,000
Katherine Office internal fit-out modifications	\$200,000
Various Communities minor projects	\$559,132
Various Communities Distribution / switch boards will need replacing	\$370,000
ROADS MAINTENANCE & UPGRADE	\$ 2,568,595
Borroloola Footpath Council Office	\$40,000
Numbulwar Clinic Road	\$100,000
Roads to Recovery	\$2,348,595
Manyallaluk Minor Roadworks	\$75,000
Mataranka Footpath	\$5,000
FLEET, PLANT & EQUIPMENT	\$ 4,935,000
Operational Fleet Vehicles	\$2,500,000
Plant & Equipment	\$2,435,000

5. Draft RATES SUMMARY 2026-2027

The following rates proposal has been prepared as per section 201 of the *Local Government Act 2019*. Adjustments have been made to incorporate the Minister for Local Government's approved conditional rating levies for mining and pastoral leases.

Please note that revenue estimates for pastoral and mining leases are based on declared Conditional Rates by the Minister for Local Government.

Please note that rate increases on Pastoral leases and Mineral Leases valued have been capped at an annual increase of 500%.

The proposed Rates and User Charges for 2026-2027 are:

ZONE/CLASS (Minimum)	2025-26	2026-27
Residential Rate 1 – excl BMLDW	\$1,494.00	\$1,561.25
Residential Rate 2 – GEH Borroloola, Mataranka, Larrimah & Daly Waters	\$1,391.00	\$1,453.60
Residential Rate 2	\$1,391.00	\$1,453.60
Residential Rate 3 – Vacant on Aboriginal Land	\$1,391.00	\$1,453.60
Other – Territory Housing Community	\$1,494.00	\$1,561.25
Other – Territory Housing GOV EMP Houses	\$1,494.00	\$1,561.25
Rural 1 Hectare to 50 Hectares	\$1,416.00	\$1,479.75
Rural Greater than 50 Hectares	\$1,494.00	\$1,561.25
Commercial Rate 1 – excl BMLDW	\$1,736.00	\$1,814.15
Commercial Rate 2 – Borroloola, Mataranka, Larrimah & Daly Waters	\$1,669.00	\$1,744.10
Pastoral Leases	\$970.61	\$1,014.30
Mining Leases valued	\$2,297.21	\$2,400.60

6. ASSESSMENT OF THE SOCIAL AND ECONOMIC EFFECTS OF THE RATING POLICY AND DECLARATION

The Council has considered social and economic factors are important for its residents. While recognising this much of the economic decision is guided by the Commonwealth and Northern Territory Governments, and global impacts.

Rates to be levied on property owners by Roper Gulf Regional Council in 2026-2027 remain affordable and at very low levels compared to other local government jurisdictions in Australia. A rates comparison report was developed by Mead Perry to guide Council on the appropriate approach to rating properties for 2024/25, taking into consideration equity, fairness and the ability

to use revenue on community projects. Council implemented the recommendations of the Mead Perry report in 2025/26 with amendment to incorporate CPI increases in the 2025/26 year. Council has amended these rates to incorporate forecast CPI increases in the 2026/27 year.

Additionally, rates revenue remains a small proportion of the Council’s total budget, at less than 8 per cent of the total operating revenue. This underlies the fact that the Council is effective in securing significant non- rate revenue for all of its communities, including government grants and contracts. This allows for services and employment opportunities to be delivered to Council residents far above what the rates revenue would alone enable, resulting in a net positive socio-economic impact for residents.

Despite having mining and pastoral properties in the council’s area, the rate capping imposed by the Territory Government for this category, restricts council’s ability to generate increased revenue. This adversely affects council to provide increased services to the communities.

7. DRAFT ELECTED MEMBER ALLOWANCES

Table of maximum Council Member Allowances for 2026-2027

As per the determination of allowance of members of Local Government Councils, Determination 1 of 2026 (not formally advised at time of draft document).

A Council must resolve to fix member allowances for the financial year when it adopts the budget for the financial year. A Council must adopt its 2026-2027 budget on or before 30 June 2026.

	APPROVED AMOUNT \$	BUDGET AMOUNT \$
Councillor – base (1)	\$21,960.00	\$241,560.00
Professional Development	\$7,500.00	\$97,500.00
Deputy Mayor – base (1)	\$37,960.00	\$37,960.00
Extra Meeting	\$12,000.00	\$36,000.00
Mayor – base (2)	\$117,966.00	\$117,966.00
Total Base + Electoral Allowance		\$530,986.00

- Base Allowance Claims

The base allowance is automatically paid to council members each month or at such frequency as resolved by council, in arrears.

- Electoral Allowance Claims

The electoral allowance is automatically paid to council members each month or at such frequency as resolved by council, in arrears.

- Professional Development Allowance Claims

- (i) The allowance is available to all council members.
- (ii) The professional development allowance may be claimed multiple times each year, but the total value of those claims must not exceed the maximum specified in the table.

- (iii) The professional development allowance is to be used to cover the cost of travel to the course or conference, course or conference fees, meals and accommodation for the duration of the course or conference.
- (iv) Claims must be made using the forms approved by council. (v) Only approved courses/conferences consistent with council policy attract professional development allowance.
- Extra Meeting Allowance Claims
 - (i) Council members may only claim an extra meeting allowance for meetings referred to in the council policy.
 - (ii) An extra meeting allowance may be claimed for up to a maximum of two meetings per day.
 - (iii) Council members must not claim for an extra meeting more than once for the same meeting.
 - (iii) When a council member is required to travel in order to attend an approved extra meeting, the council member may claim an extra meeting allowance for each full day of travel, unless that travel falls on the same day on which the meeting is held. In this context, a full day of travelling means at least four hours of travelling, which may include time in transit.
 - (iv) Claims must be made using the forms approved by council.
 - (v) Forms must include the date on which the meeting was held and indicate the period of time the member was present at the meeting.
 - (vi) The member must have attended at least 75 per cent of the duration of the meeting to claim an extra meeting allowance.
 - (vii) Claims for extra meeting allowance must be made by the second working day in the month following the meeting for which the claim is made, or as resolved by council. Payment of extra meeting allowance is monthly or as resolved by council.
 - (viii) Claims for extra meeting allowance not made in accordance with (viii) will be regarded as a late claim and paid with the next monthly payment. However, if the claim is not made within three months of the meeting for which the extra meeting allowance is claimed, the right to an extra meeting allowance for that meeting is forfeited.
 - (ix) Claims forms must be submitted by the approved method.

8. LOCAL AUTHORITY AREA BUDGET

Operating Income and Expenditure for Local Authorities for the Period Ending June 30, 2027

	Regional Office	Barunga	Beswick	Borroloola	Bulman	Eva Valley	Jilkmिंगgan	Mataranka	Minyerri	Ngukurr	Numbulwar	Robinson River	Urapunga	Larrimah	Outstations	Total Annual Budget
OPERATING INCOME																
Rates	1,928,347														0	2,023,306
Charges	1,607,452														0	1,607,452
Fees and Charges	80,868	16,037	23,143	64,988	7,083	1,444	28,013	11,648	0	220,000	548,879	515	553	0	515	1,003,687
Operating Grants and Subsidies	(6,580,444)	2,106,639	3,072,350	2,926,488	1,845,609	1,970,325	1,932,331	3,053,089	1,752,675	5,222,438	2,613,348	383,830	214,793	21,973	891,346	21,426,787
Interest / Investment Income	1,597,530	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,597,530
Commercial and Other Income	1,625,524	88,306	157,858	2,887,700	430,010	164,144	1,015,492	675,646	705,644	274,555	2,822,949	0	4,864	0	4,908	10,857,600
Other Income	541,925									37,080					0	579,005
TOTAL OPERATING INCOME	896,161	2,210,982	3,253,350	5,879,176	2,282,701	2,135,912	2,975,836	3,740,384	2,458,319	5,754,073	5,985,176	384,345	220,211	21,973	896,768	39,095,367
OPERATING EXPENDITURE																
Employee Expenses	9,212,816	1,357,275	1,996,694	2,414,178	1,171,023	649,163	1,500,659	1,994,231	0	2,644,810	2,235,133	0	142,772	0	0	25,318,755
Contract and Material Expenses	1,865,936	483,071	324,410	743,792	240,910	661,567	184,006	399,656	1,617,847	1,545,378	916,801	192,261	82,411	0	784,166	10,042,211
Fleet, Plant & Equipment	357,476	68,455	77,211	114,333	69,794	38,987	55,178	84,802	1,109	128,295	117,526	4,117	7,422	3,615	0	1,128,321
Other Operating Expenses	4,391,260	103,581	183,993	540,311	168,094	115,666	155,305	372,337	76,664	266,554	323,794	60,334	17,790	0	0	6,775,684
Finance Expenses	134,957	42	42	0	42	42	42	42	0	42	0	0	0	0	0	135,252
Management Fees / Allocations	(11,200,751)	145,352	638,908	1,974,178	601,277	663,208	1,072,310	858,281	730,610	1,134,263	2,355,080	9,563	(80,223)	17,709	112,602	0
Elected Member Allowance	0	42,230	21,115	58,710	21,115	0	0	21,115	21,115	21,115	21,115	105,575	42,230	0	0	375,435
Elected Member Expenses	289,911	3,696	3,696	26,394	3,167	0	1,056	2,639	3,695	6,335	8,446	2,639	528	0	0	352,201
Council Committee & LA Allowances	(6)	6,631	6,631	6,631	6,631	6,631	6,631	6,631	6,631	6,631	6,631	6,631	6,631	0	0	79,568
Council Committee & LA Expenses	7,117	649	649	649	649	649	649	649	649	649	649	3,224	649	649	0	18,128
Depreciation, Amortisation and Impairment	6,070,563	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,070,563
TOTAL OPERATING EXPENDITURE	12,096,912	2,210,982	3,253,350	5,879,177	2,282,702	2,135,913	2,975,836	3,740,384	2,458,319	5,754,072	5,985,176	384,344	220,210	21,973	896,768	50,296,117
OPERATING SURPLUS / DEFICIT	(11,200,751)	0	(0)	(0)	(0)	(0)	(0)	0	(0)	0	(0)	0	0	0	(0)	(11,200,750)

9. APPENDIX A: DRAFT CAPITAL BUDGET

Asset management is increasingly becoming important to Roper Gulf Regional Council. With over \$ 65 million in depreciating physical assets and the need for financial sustainability and economical practices, it is prudent that asset management is a key focus for Council in the years to come and that it is to the highest standards possible. Council's asset management team focuses on delivering the following services to Council:

- Acquisitions and disposal of assets;
- Fleet and pool vehicle management;
- Financial asset management (maintenance of asset registers, ledgers, commissioning, insurance);
- Long term planning for assets (10 year plans);
- Staff housing tenancy management;
- Visitor Accommodation management; and Commercial tenancy management

The primary role of assets is to support the delivery of services that serves Council's long-term objectives. As Council's assets are aging, there are increases in maintenance, refurbishment and disposal cost which increase the cost of the services that they support. The main aim of Council's asset management is to ensure that assets are managed in accordance with the National Asset Management Strategy (NAMS) - a national framework for local governments to manage their assets, and this framework outlines minimal 'core' asset management actions based around the framework. The national frameworks for asset management are:

- **Framework 1:** Criteria for Assessing Financial Sustainability
- **Framework 2:** Asset Planning and Management
- **Framework 3:** Financial Planning and Reporting

A gap analysis has been undertaken to gain an understanding of Council's current level of asset management and to highlight areas for improvement and best practice to further develop Council's asset management planning practices. Thus, Council's main asset management focus for the forthcoming year is implementing strategies identified from this analysis.

Draft Capital Expenditure Budget 2026-2027

COUNCIL BUDGET		FUNDED BY
SUPPORT CENTRE 29 CRAWFORD STREET		
\$100,000	Compliance upgrade	Asset Reserve
SUPPORT CENTRE 2 CRAWFORD STREET		
\$205,000	Head Office - Internal Fit Out Modifications and IT	Asset Reserve
\$4,650,000	Replacement program, Fleet, Plant, Fuel Infrastructure, Boats, Switchboards (All Communities)	Asset Reserve
\$500,000	Flood Recovery Work (All communities)	Insurance or Grant

\$2,348,595	Roads to Recovery (All Communities)	Government Grant
\$650,000	Car Crusher	Government Grant

BARUNGA

\$160,000	Upgrade to Sport and Rec Hall	Asset Reserve
\$105,000	Minor Projects, roads and maintenance	Asset Reserve and Operational Subsidies
\$20,000	Oval upgrade to AFLNT Specifications	Local Authority
\$290,000	Barunga Night Patrol Building	Local Authority

BESWICK / WUGULAR

\$100,000	Cameron / Maddigan Intersection & Road Upgrade	Government Grant
\$120,000	Minor Projects, roads and maintenance	Asset Reserve and Operational Subsidies
\$107,133	25/26 carry-over – Ablution Block and new door	Local Authority
\$25,000	Cemetery Arch scope and quote	Local Authority

BORROLOOLA

\$70,000	25/26 carry-over – Tamarind Park power & Garawa St	Local Authority and Asset Reserve
\$70,000	Recycling Shed & Yard Upgrades	Australian Government Grants and Asset Reserve
\$100,000	Minor Projects and Road Maintenance	Asset Reserve and Operational Subsidies
\$40,000	Footpath Council Office	Local Authority
\$100,000	7 Sayle Court	Asset Reserve and Operational Subsidies

BULMAN

\$100,000	Minor Projects and Road Maintenance	Asset Reserve and Operational Subsidies
\$30,000	25/26 carry-over – SNP Kitchen & Ablution Block	Asset Reserve, Grant and Local Authority Funding
\$50,000	Staff Accommodation	Grant and Asset Reserve

MANYALLALUK

\$45,000	Night Patrol – replace floor	Local Authority
\$50,000	Park repairs	Local Authority
\$90,000	Minor roads maintenance	Australian Government Grants and Asset Reserve
\$49,265	25/26 carry-over – SNP Kitchen & Cemetery Fencing	Asset Reserve, Grant and Local Authority Funding

MATARANKA

\$2,000,000	Airstrip Upgrade	Grant Funds
\$200,000	Carew Road House Development	Asset Reserve
\$200,000	Showgrounds sewerage system	Grant Funds
\$100,000	Minor Projects and Road Maintenance	Asset Reserve and Operational Subsidies
\$160,000	25/26 carry-over – Aged care, airstrip repairs, Stan Martin Park Dump, footpath	Asset Reserve, Grant and Local Authority Funding

NGUKURR

\$1,800,000	Lot 223 & 226 repair / replace	Asset reserve
\$170,000	Ngukurr new landfill site - design	Asset reserve
\$144,499	25/26 carry-over – Ablution block, Media Centre, Pool Shed, Lot 224	Asset Reserve, Grant and Local Authority Funding
\$120,000	Minor Projects and Road Maintenance	Asset Reserve and Operational Subsidies

NUMBULWAR

\$200,000	Office design concept	Asset Reserve
\$30,000	Workshop Equipment	Fleet Reserve
\$1,200,000	Lot 161 Demo & Replacement	Asset Reserve
\$250,000	Numbulwar new landfill site - design	Asset Reserve
\$242,000	Festival Ablution Block	NT Government Grant
\$120,000	Minor Projects and Road Maintenance	Asset Reserve and Operational Subsidies
\$327,545	25/26 carry-over – Aged care, toilet airport, Clinic Road, office design, new landfill design, cemetery works, solar lights	

OTHER

\$410,000	JILKMINNGAN - Minor Projects and Road Maintenance & sport hall floor	Asset Reserve and Operational Subsidies
\$650,000	URAPUNGA – Community Hall	LA / Council
\$200,000	WEEMOL – Undercover basketball court	NT Government Grant
\$4,990,414	OUTSTATIONS – Homelands and housing infrastructure	Grant Funds
\$45,000	URAPUNGA – Replace office floor	LA / Council

TOTAL \$24,734,450

Table 2.1 Draft Capital Expenditure and Funding

By class of infrastructure, property, plant and equipment

CAPITAL EXPENDITURE**	2026_2027 BUDGET \$	2027_2028 BUDGET \$	2028_2029 BUDGET \$	2029_2030 BUDGET \$	2030_2031 BUDGET \$
Land and Buildings	7,268,631	0	0	0	0
Infrastructure	9,962,224	1,845,000	1,845,000	1,845,000	845,000
Plant and Machinery	2,435,000	1,020,000	1,295,000	770,000	1,025,000
Roads	2,568,595	1,053,581	1,053,581	1,053,581	1,053,581
Fleet	2,500,000	2,500,000	1,750,000	1,750,000	1,375,000
Total Capital Expenditure*	24,734,450	6,418,581	5,943,581	5,418,581	4,298,581
TOTAL CAPITAL EXPENDITURE FUNDED BY:**					
Operating Income (Depreciation)	6,827,430	7,032,253	7,243,220	7,460,517	7,684,333
Capital Grants (Committed)	919,077	946,649	975,049	1,004,300	1,034,429
Transfers from / (to) Cash Reserves / Future Grants	16,987,943	-1,560,321	-2,274,688	-3,046,236	-4,420,181
Borrowings					
Sale of Assets					
Other					
Total Capital Expenditure Funding	24,734,450	6,418,581	5,943,581	5,418,581	4,298,581

Table 3.1 Planned Major Capital Works and Project Costing

CLASS OF ASSETS	BY MAJOR CAPITAL PROJECT*	TOTAL PRIOR YEAR(S)		TOTAL	TOTAL PLANNED	TOTAL YET	EXPECTED PROJECT COMPLETION
		ACTUALS \$	YTD ACTUALS \$	ACTUALS \$	BUDGET \$	TO SPEND \$	DATE
Buildings	Katherine Compliance Upgrades	0	0	0	100,000	100,000	30/06/2026
Buildings	Katherine internal office fitout	0		0	200,000	200,000	30/06/2026
Buildings	Bulman Community Ablution Block	94,412	49,988	144,400	350,000	205,600	30/06/2026
Buildings	Weemol Construct undercover basketball court	0	0	0	400,000	400,000	30/06/2026
Buildings	Borrooloola Airport Toilet Stage 2	69,000	306,500	375,500	395,500	20,000	30/06/2026
Buildings	Numbulwar Lot 156 Demolition & Replacement	0	50,000	50,000	1,100,000	1,050,000	30/06/2026
Buildings	Numbulwar Festival Ablution Block	0	25,000	25,000	262,000	237,000	30/06/2026
Buildings	Distribution / switch boards need replacing to meet new legislative requirements	0	0	0	500,000	500,000	30/06/2026
Buildings	Numbulwar Aged Care	0	250,000	250,000	1,050,000	800,000	30/06/2027
Buildings	Urapunga Community Hall	0	395,000	395,000	425,000	30,000	30/06/2026
Buildings	Ngukurr Ablution Block at Sports Courts	0	100,000	100,000	250,000	150,000	30/06/2026
Buildings	Borrooloola Recycling Shed & Yard Upgrades	0	620,000	620,000	970,000	350,000	30/06/2026
Infrastructure	Ngukurr and Numbulwar landfill design	0	0	0	500,000	500,000	30/06/2026
Infrastructure	Mataranka Showgrounds sewerage system	0	0	0	100,000	100,000	30/06/2026
Plant & Equipment	Light Plant for operational activities	0	0	0	310,000	310,000	30/06/2026
Vehicles	Operational 4wd Utility & Passenger Vehicles	0	0	0	1,300,000	1,300,000	30/06/2026
Roadworks	Carew Road Development	0	900,000	900,000	1,100,000	200,000	30/06/2026
Roadworks	Numbulwar Clinic Road	0	0	0	1,200,000	1,200,000	30/06/2026
TOTAL		163,412	2,686,488	2,859,900	9,312,500	8,652,600	

10. APPENDIX B: FEES AND CHARGES SCHEDULE

Fees and Charges Schedule 2026-2027:

- NOTE : Due to proposed legislative changes, these fees are **preliminary** and will be finalised in June 2026.
- A senior discount of 15% applies to all the below listed fees and charges for residents holding a Seniors Card. This discount does not apply to Rates & Post Boxes.
- Concession Card holders receive a 30% discount on veterinary services relating to euthanasia and desexing surgeries (card must be sighted prior to delivery of service).
- The below charges are for short term hire of Plant, Machinery & Labour subject to availability. Long term hire, lease or other arrangements need to be negotiated with the Council.
- A request for waiver must be written correspondence to the Council. Any waiver of fee or charge must be approved by the Council.

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
Trades and Labour			
All of RGRC Where Available			
Tradesman - (excluding Mechanic)	\$160.00	per hour	All Trades excluding Mechanic
Mechanic	\$160.00	per hour	Katherine Town
Mechanic	\$170.00	per hour	Remote Communities (additional accommodation and travel costs may apply)
Trades Assistant - includes apprentice	\$108.00	per hour	
Travel (light vehicles)	\$3.25	per km	Includes sealed and unsealed
Travel (medium rigid)	\$4.35	per km	Includes sealed and unsealed
Travel (heavy)	\$6.50	per km	Includes sealed and unsealed
Labour - Operator	\$134.00	per hour	Travel time charges based on hourly rate
Labour - Supervisor	\$170.00	per hour	Travel time charges based on hourly rate
Emergency call out fee	\$313.50	per call out	Outside of council operating hours + Additional minimum 3 hour charge at applicable labour rate
Administration Labour	\$107.65	per hour	
Specialist Labour	\$141.00	per hour	
Professional Fees	\$270.00	per hour	Engineers, Project Manager
Plant and Equipment - Wet Hire			
Elevated Work Platform	\$366.00	per hour	Includes 2 Elevated platform license holders to operate
3-6 Tonne Truck	\$215.50	per hour	
>6 Tonne Truck	\$259.50	per hour	
Backhoe	\$270.00	per hour	Includes attachments
Grader (Cat 12M)	\$388.00	per hour	

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
Forklift (Manitou Telehandler)	\$237.50	per hour	
Bobcat with Attachments	\$237.50	per hour	
Mini Excavator	\$237.50	per hour	
24 Tonne Excavator (Hitachi)	\$388.00	per hour	
Rock-hammer	\$107.70	per hour	Mini Excavator only
Front End Loader	\$324.00	per hour	Includes attachments
Tractor - up to 100hp with Slasher or Post Hole Borer	\$237.50	per hour	Need to check locations for availability
Gator	\$162.00	per hour	
Quad Bike & spray pack	\$162.00	per hour	Does not include chemicals
Ride -On - mower	\$215.50	per hour	
Box Trailer	\$64.80	half day	
Box Trailer	\$119.20	per day	
Chainsaw	\$151.60	per hour	
Waste Management			
Service Charge	\$482.80	per bin	Multiplied by number of collections per week
Replacement Household Wheelie Bin	\$194.00	per bin	Where allocated bins have been vandalised or stolen
Commercial Waste Dump Fee	\$96.20	per m3	Excluding concrete waste
Whitegoods			
Fridge, Freezer, Air Conditioners	Free	Per unit	Degassed with documentation
Fridge, Freezer, Air Conditioners (with gas)	\$100.00	Per unit	
Washing Machines	Free	Per unit	
Waste Oil			
Waste Oil Disposal	\$1.20	per litre	Katherine only
Waste Oil Disposal	\$1.80	per litre	Remote
Waste Cooking Oil Disposal	\$0.15	per litre	
Steel			
Dead Car Fee	\$124.00	per car	
Scrap Steel	Free	per unit	Clean
Scrap Steel	\$95.50	per cubic metre	Mixed / Contaminated
Tyres			
Tyres - Standard Sedan	\$30.00	per tyre	
Tyres - 4WD	\$52.30	per tyre	
Tyres - Truck / Tractor	\$140.50	per tyre	
Veterinary Fees with Nurse Treatment Visits			
Town camps and outstations - Full Day	\$2,050.00	per day	
Town camps and outstations - Half Day	\$1,077.00	half day	Applicable to day drip town camps and outstations ex Katherine only
Town camps and outstations - Travel	\$3.25	per km	Ex Katherine
Veterinary Nurse Fees and Treatment Visits			
Nurse Vaccinations	\$25.00	per vaccination	
Town camps and outstations - Travel	\$3.25	per km	Ex Katherine
Individual Fees for Service			
(Where owner does not fall under outstation or town camp service provision)			

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
Consultation Short	\$40.00	15 min	
Consultation Long	\$80.00	30 min	
Nail Clip	\$20.00	per animal	Performed by nurse
IV fluid therapy	\$108.00	per bag	Emergency only under vet supervision
Subcutaneous fluid therapy	\$54.00	per animal	Emergency only under vet supervision
Parental drug administration	\$38.00	per injection	Emergency only under vet supervision
Euthanasia without burial	\$162.00	per animal	
Euthanasia with burial	\$140.00	per animal	
Cemetery services			
Burial charges include digging and backfilling of grave	\$540.00	per burial	Where available. Where unavailable, contractors may be engaged at an additional cost. Weekday rate only.
Communications, publications and administration			
Rates Search	\$108.00	per property	
Post Box - Small	\$56.50	per year	
Post Box - Medium	\$84.20	per year	
Post Box - Large	\$118.40	per year	
Establishment fee	\$37.60	per box	
New lock	\$37.60	per lock	
Extra keys	\$27.20	per key	
Reactivation	\$37.60	each reactivation	
Internet Café	\$3.90	per 15 mins	
Printing - A4 Black & White single sided	\$1.40	per page	
Printing - A4 Black & White double sided	\$2.30	per page	
Printing - A3 Black & White single sided	\$2.30	per page	
Printing - A3 Black & White double sided	\$2.85	per page	
Printing - A4 Colour single sided	\$2.30	per page	
Printing - A4 Colour double sided	\$4.00	per page	
Printing - A3 Colour single sided	\$2.85	per page	
Printing - A3 Colour double sided	\$5.65	per page	
Transmit or receive a fax per A4 page	\$2.50	per page	Local
Transmit or receive a fax per A4 page	\$3.95	per page	Interstate
Transmit or receive a fax per A4 page	\$14.45	per page	International
Laminate - A4 sheet	\$5.00	per page	
Laminate - A3 sheet	\$6.70	per page	
Laminate Business Card	\$2.30	per card	
Binding of documents	\$13.50	up to 30 pages	
Binding of documents	\$22.70	up to 50 pages	
Binding of documents	\$28.25	over 50 pages	
Annual Report or Regional Plan black and white copy	\$372.30		Free copies can be downloaded at: www.ropergulf.nt.gov.au . Copies of the document are free to read at all any SDC's
Annual Report or Regional Plan Colour copy	\$2.85	per page	One sided print

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
Annual Report or Regional Plan printers Copy	\$64.80	per copy	
Ads in Newsletter-Banner Advertisement	\$75.80	per ad	
Ads in Newsletter-Quarter page	\$193.85	per ad	To place Advertisements in RGRC Newsletter
Ads in Newsletter-Half page	\$285.30	per ad	
Ads in Newsletter-Full page	\$377.25	per ad	
Copy of Minutes black and white copy	\$16.20	per meeting	Free copies can be downloaded at: www.ropergulf.nt.gov.au . Copies of the document are free to read at all any SDC's
Additional Local Authority Meeting Fee		per meeting	Price on application - varies with town
Scanning & Email	\$0.80	per page	
Venue Hire			
Basic Facility Hire	\$258.00	per day - Flat Rate	Includes main building such as Community Halls, Board Rooms, Training Rooms and Singular Sport and Rec Building
Basic Facility Hire	\$206.00	minimum 4 hours + \$25 per additional hour	Includes main building such as Community Halls, Board Rooms, Training Rooms and Singular Sport and Rec Building
Whole Facility Hire	\$360.50	per day - Flat Rate	Incorporates the hire of several buildings on the same grounds including kitchen, toilets and showers
Whole Facility Hire	\$283.30	minimum 4 hours + \$40 per additional hour	Incorporates the hire of several buildings on the same grounds including kitchen, toilets and showers
Office Space	\$257.50	per week	3x2 metre area. Long term leases can be negotiated
Visitor Accommodation - Service Charge	\$154.50	per room per day.	"Booking up to 5 nights - \$154.50 per room per night Bookings >5 nights to 4 weeks \$134.00 per room per night Bookings >4 weeks \$113.50 per room per night"
Oval For Organised Competition	\$1,173.55	per season (12-14 weeks)	Facility hire agreement must be signed and approved by Council before access to the facility is approved.
Long Term Development Program Fee	\$3,498.70	per season (30-40 weeks)	Facility hire agreement must be signed and approved by Council before access to the facility is approved.
Tables	\$4.10	per day	per table, payable in advance
Chairs	\$1.75	per day	per chair, payable in advance
Delivery of Tables/Chairs	\$102.30	per event	Local delivery only
Laptop	\$59.25	per event	
Projector	\$34.50	per event	

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
White Board	\$18.80	per event	
Flip Chart Book	\$23.70	per pad	
BBQ	\$53.85	per day	\$100.00 deposit required. Hire includes a gas bottle with gas. The hirer is responsible for ensuring they have adequate gas as hire does not include a full gas bottle
Camping Fees	\$21.55	per day	per site per vehicle
Storage Facility Fee	\$26.95	per pallet per week	Insurance to be borne by the customer
Livestock Adjustment Roper Gulf residents	\$2.75		per head. Max 2 nights
Livestock Adjustment other5	\$6.00	for 5 head	per head. Max 2 nights
Home Care Packages			
Nursing care	\$185.00	per hour	GST not applicable
Registered Nurse	\$191.25	per hour	GST not applicable
Enrolled Nurse	\$168.25	per hour	GST not applicable
Nursing Assistant	\$148.40	per hour	GST not applicable
Allied health & other therapeutic services	\$227.85	per hour	GST not applicable
Allied health therapy assistant	\$172.45	per hour	GST not applicable
Counsellor or Psychotherapist	\$232.00	per hour	GST not applicable
Dietitian or Nutritionist	\$225.75	per hour	GST not applicable
Exercise physiologist	\$225.75	per hour	GST not applicable
Occupational therapist	\$227.85	per hour	GST not applicable
Physiotherapist	\$217.40	per hour	GST not applicable
Podiatrist	\$215.30	per hour	GST not applicable
Psychologist	\$257.10	per hour	GST not applicable
Social worker	\$245.60	per hour	GST not applicable
Speech pathologist	\$243.50	per hour	GST not applicable
Care management	\$154.70	per hour	GST not applicable
Restorative care management	\$179.75	per hour	GST not applicable
Personal Care	\$118.10	per hour	GST not applicable
Social support and community engagement	\$112.90	per hour	GST not applicable
Therapeutic services for independent living	\$226.80	per hour	GST not applicable
Remedial masseuse	\$212.15	per hour	GST not applicable
Respite	\$116.00	per hour	GST not applicable
Transport	\$100.35	per trip	GST not applicable
Domestic assistance	\$111.85	per hour	GST not applicable
Home maintenance and repairs	\$123.30	per hour	GST not applicable
Meal delivery	\$21.95	per hour	GST not applicable
Meal preparation	\$112.90	per hour	GST not applicable
Commonwealth Home Support Program (CHSP) & Disability In Home Support (DIHS)			
Meals	\$14.75	per meal	GST not applicable
SUPPORT SERVICES:			
Transport	\$41.10	per one way trip	GST not applicable
Social Support Group	\$30.50	per hour	GST not applicable

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
Social Support Individual	\$67.85	per hour	GST not applicable
Domestic Assistance	\$69.00	per hour	GST not applicable
Personal Care	\$79.00	per hour	GST not applicable
National Disability Insurance Scheme (NDIS) Very Remote			
Establishment Fee for personal care/ participation	\$1,058.00	per establishment	GST not applicable
Group Activities - standard weekday daytime	\$105.75	per hour	GST not applicable
Group Activities - standard weekday evening	\$116.55	per hour	GST not applicable
Group Activities - standard Saturday	\$148.80	per hour	GST not applicable
Group Activities - standard Sunday	\$191.85	per hour	GST not applicable
Group Activities - standard Public Holiday	\$234.65	per hour	GST not applicable
Access Community Social and Rec Activity - standard - weekday daytime	\$105.75	per hour	GST not applicable
Access Community Social and Rec Activity - standard - weekday evening	\$116.55	per hour	GST not applicable
Access Community Social and Rec Activity - standard - Saturday	\$148.75	per hour	GST not applicable
Access Community Social and Rec Activity - standard - Sunday	\$191.80	per hour	GST not applicable
Access Community Social and Rec Activity - standard - Public Holiday	\$234.80	per hour	GST not applicable
Level 1 Support Coordination/ Connection	\$120.55	per hour	GST not applicable
Level 2 Support Coordination	\$161.70	per hour	GST not applicable
Level 3 Support Coordination	\$307.25	per hour	GST not applicable
Assistance with Self Care Activities - standard weekday daytime	\$105.75	per hour	GST not applicable
Assistance with Self Care Activities - standard weekday evening	\$116.55	per hour	GST not applicable
Assistance with Self Care Activities - standard Saturday	\$148.80	per hour	GST not applicable
Assistance with Self Care Activities - standard Sunday	\$191.80	per hour	GST not applicable
Assistance with Self Care Activities - standard Public Holiday	\$234.90	per hour	GST not applicable
Supports in Employment - weekday daytime	\$105.75	per hour	GST not applicable
Supports in Employment - weekday evening	\$116.55	per hour	GST not applicable
Supports in Employment - Saturday	\$148.80	per hour	GST not applicable
Supports in Employment - Sunday	\$191.80	per hour	GST not applicable
Supports in Employment - Public Holiday	\$234.80	per hour	GST not applicable
House or Yard Maintenance	\$85.75	per hour	GST not applicable
House Cleaning and Other Household Activities	\$87.30	per hour	GST not applicable
A comprehensive listing of all the charges related to NDIS can be obtained with below link: https://www.ndis.gov.au/providers/price-guides-and-information/annual-price-review			
General			

DESCRIPTION	2026-27 GST INC (Where applicable)	UNIT	COMMENTS
School nutrition program - breakfast and lunch	\$8.65	per person per day	per person per day
Creche (Relevant Arrangement Fee)	\$7.00	per person per day	per person per day
Creche (Complying Written Arrangement Fee)	\$27.95	per person per day	per person per day
Beswick Aged Care Room Rent - single room	\$307.25	per person per week	per person per week
Beswick Aged Care Room Rent - double room	\$156.15	per person per week	per person per week
Airports			
Landing Fees (All airports) except Mataranka	\$28.00	per tonne- min charge \$75	
Landing Fees - Mataranka	\$28.00	per tonne- min charge \$30	
Contracts			
Work within Road Reserve – Application Fee	\$350.00	Per application	
Work within Road Reserve – Deposit	\$5,675.00	Per application	
Mataranka Information Bay Signage	\$88.75	Per application	GST Exempt
Vehicle and Officer Hire	\$200.00	Per hour	
* POA - Price on Application			